

RUGVISTA

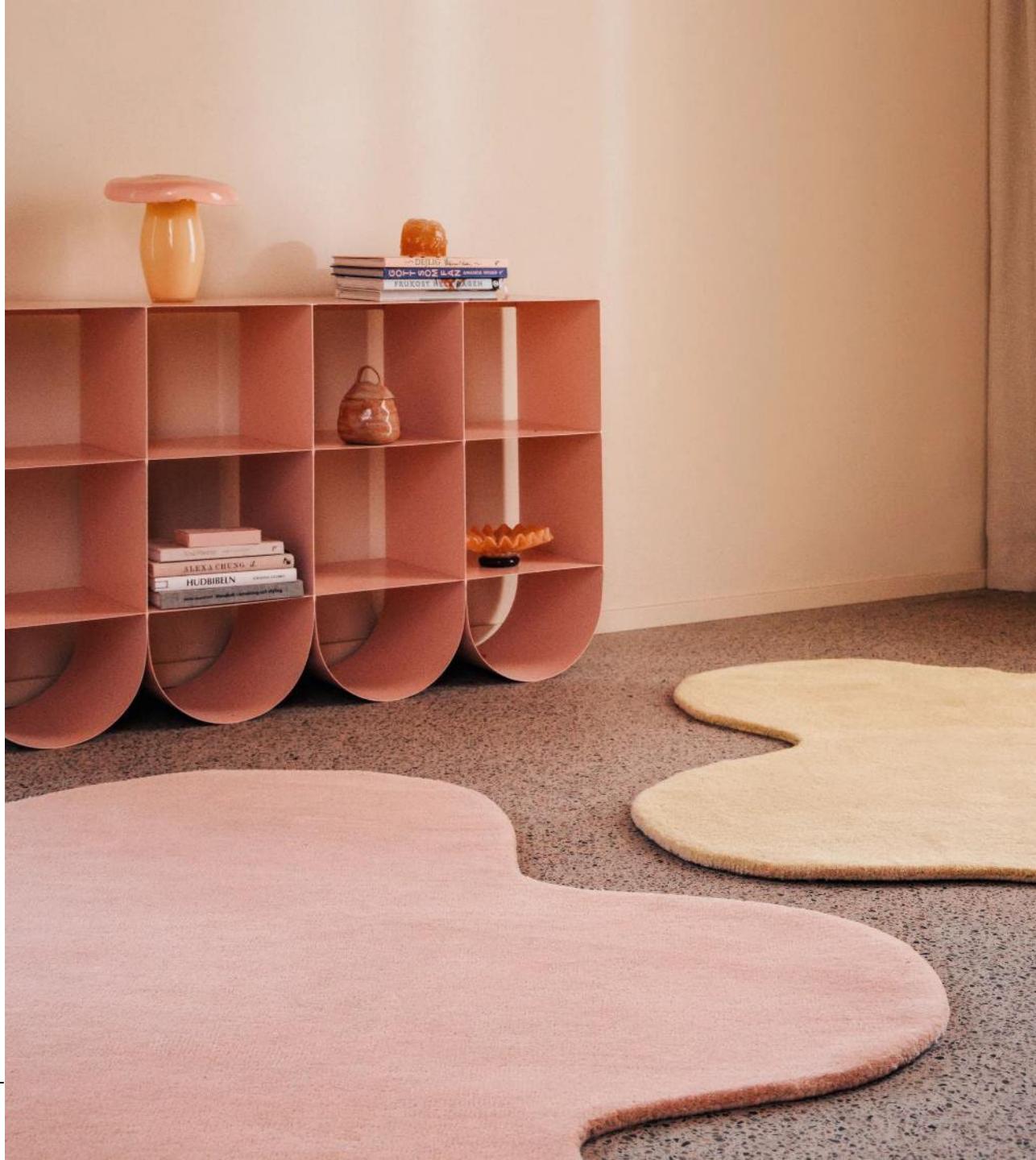
Earnings Call

Q4 2025

Rugvista Group AB (publ)

Business Update

RUGVISTA



Strong ending of the year

- Net revenue SEK 270.3 million (245.9)
- Order count 128.7K (118.6)
- New customers 91.6K (87.4)
- Average order value (AOV) on SEK 2,937 (2,868)



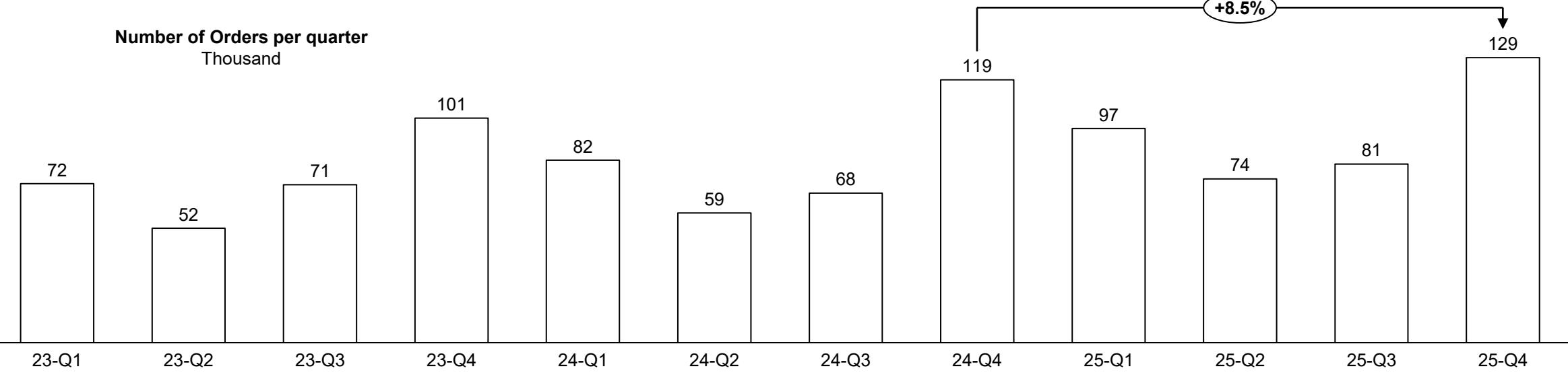
Strong ending of the year

- Net revenue SEK 270.3 million (245.9)
- Order count 128.7K (118.6)
- New customers 91.6K (87.4)
- Average order value (AOV) on SEK 2,937 (2,868)

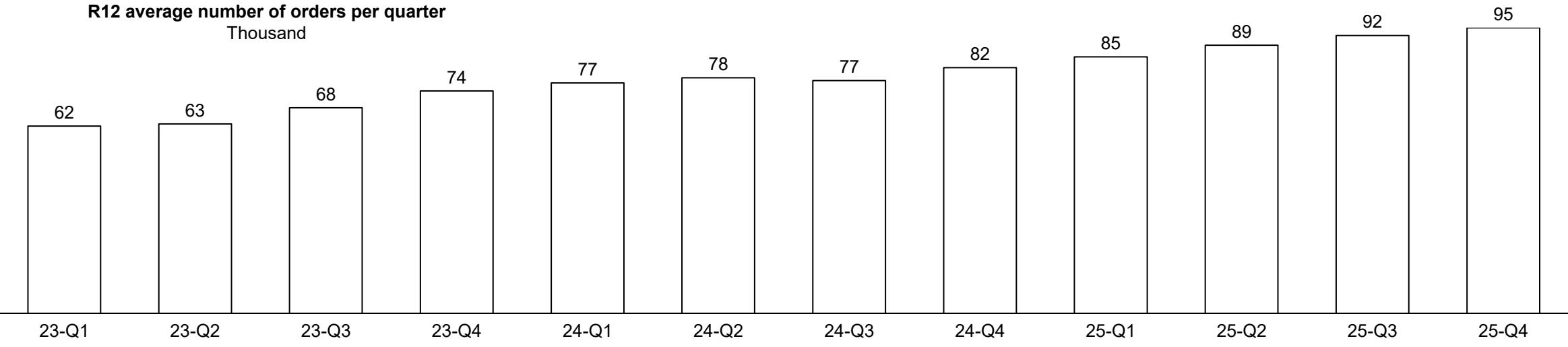


Quarterly order development

Number of Orders per quarter
Thousand



R12 average number of orders per quarter
Thousand



Strong ending of the year

- Net revenue SEK 270.3 million (245.9)
- Order count 128.7K (118.6)
- New customers 91.6K (87.4)
- Average order value (AOV) on SEK 2,937 (2,868)

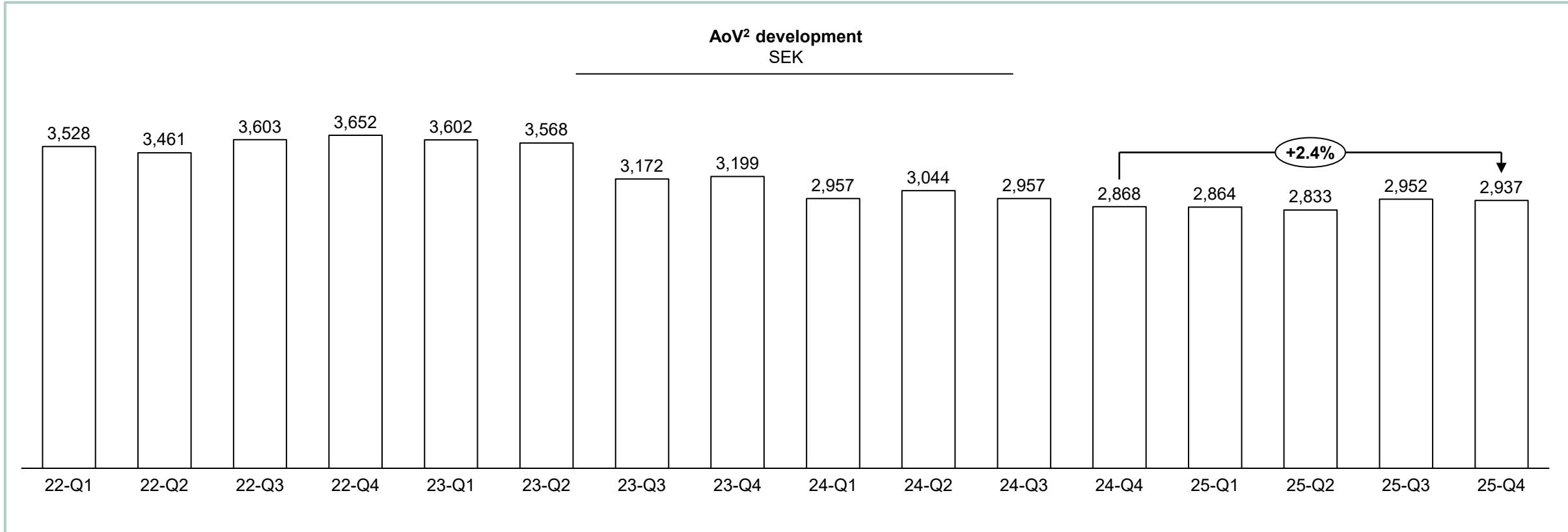


Strong ending of the year

- Net revenue SEK 270.3 million (245.9)
- Order count 128.7K (118.6)
- New customers 91.6K (87.4)
- Average order value (AOV) on SEK 2,937 (2,868)



Quarterly average order value development



The negative currency impact on AoV was -5.4%.

Stable profitability despite Black Month and FX challenges

- Gross margin 63.1% (62.1%)
- Decreased marketing spend 32.3% (32.9%)
- Sessions on site increased by 25%
- EBIT was SEK 32.2 (29.3) million representing an EBIT margin of 11.9% (11.9%)



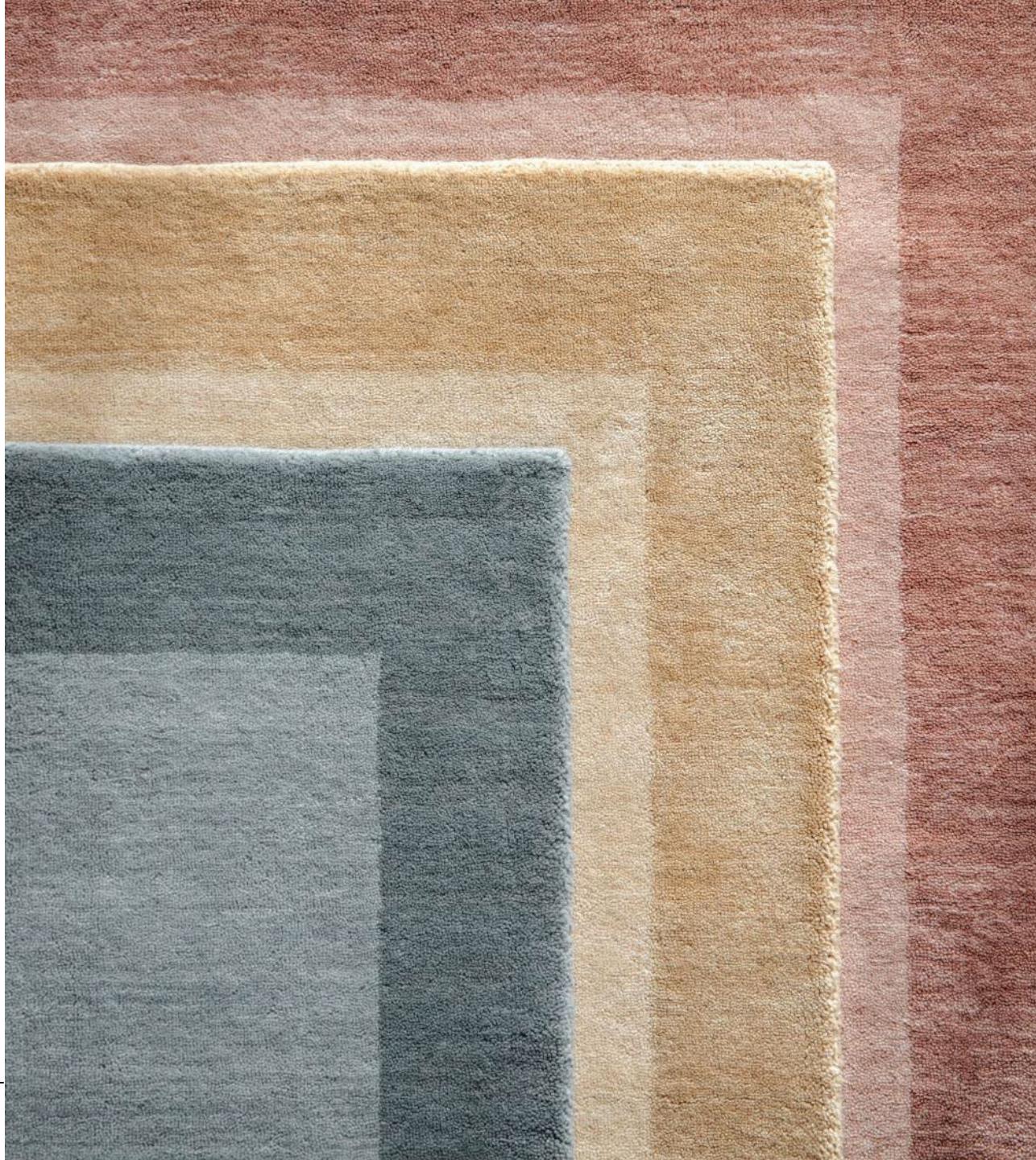
Stable profitability despite Black Month and FX challenges

- Gross margin 63.1% (62.1%)
- Decreased marketing spend 32.3% (32.9%)
- Sessions on site increased by 25%
- EBIT was SEK 32.2 (29.3) million representing an EBIT margin of 11.9% (11.9%)



Stable profitability despite Black Month and FX challenges

- Gross margin 63.1% (62.1%)
- Decreased marketing spend 32.3% (32.9%)
- Sessions on site increased by 25%
- EBIT was SEK 32.2 (29.3) million representing an EBIT margin of 11.9% (11.9%)



Stable profitability despite Black Month and FX challenges

- Gross margin 63.1% (62.1%)
- Decreased marketing spend 32.3% (32.9%)
- Sessions on site increased by 25%
- EBIT was SEK 32.2 (29.3) million representing an EBIT margin of 11.9% (11.9%)



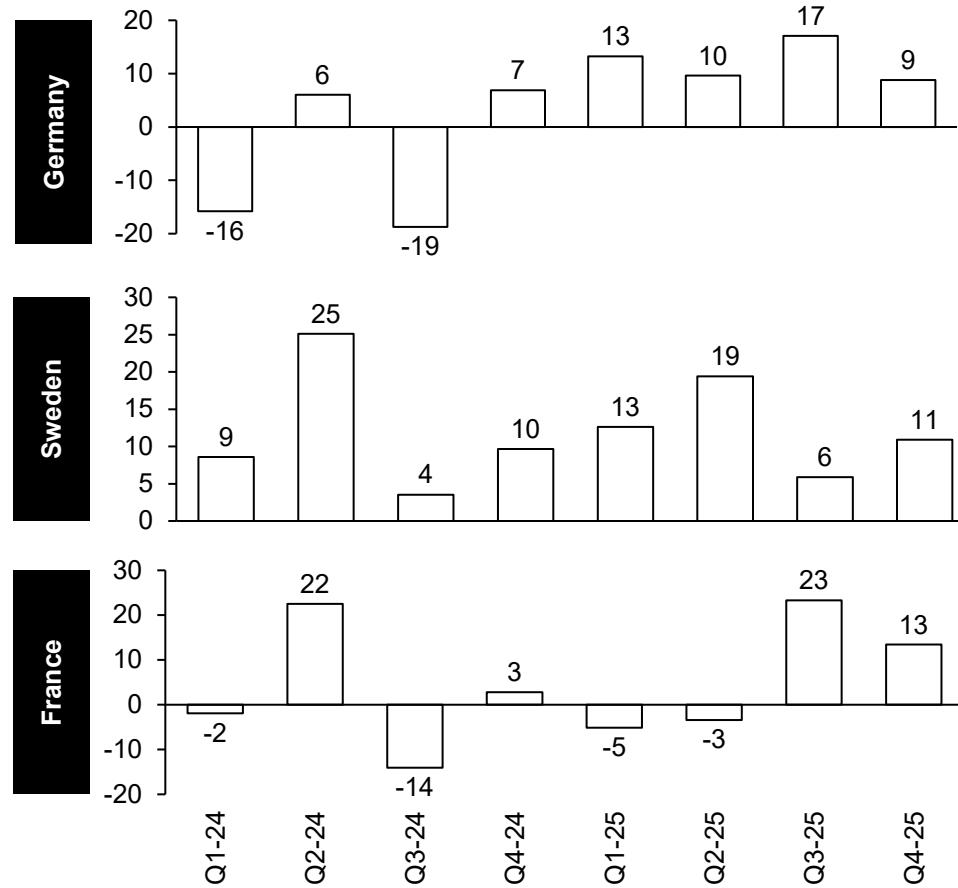
Markets and customers

- Large differences in growth in different markets
- Customer sentiment continues to fluctuate
- Stable and high Trustpilot score



Large differences between markets

Net revenue growth % vs LY quarter



*) UK not disclosed in Q1

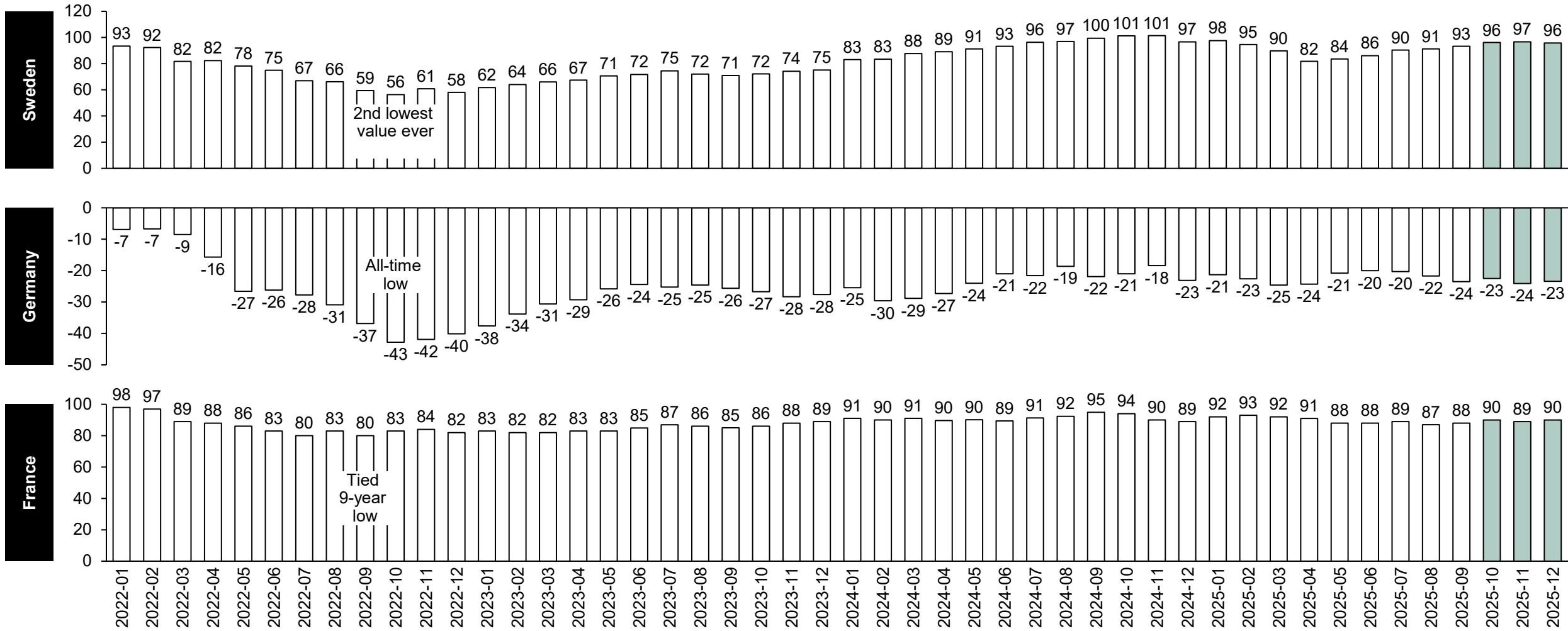
Markets and customers

- Large differences in growth in different markets
- Customer sentiment continues to fluctuate
- Stable and high Trustpilot score



Continued low consumer confidence

Consumer confidence index across selected key markets

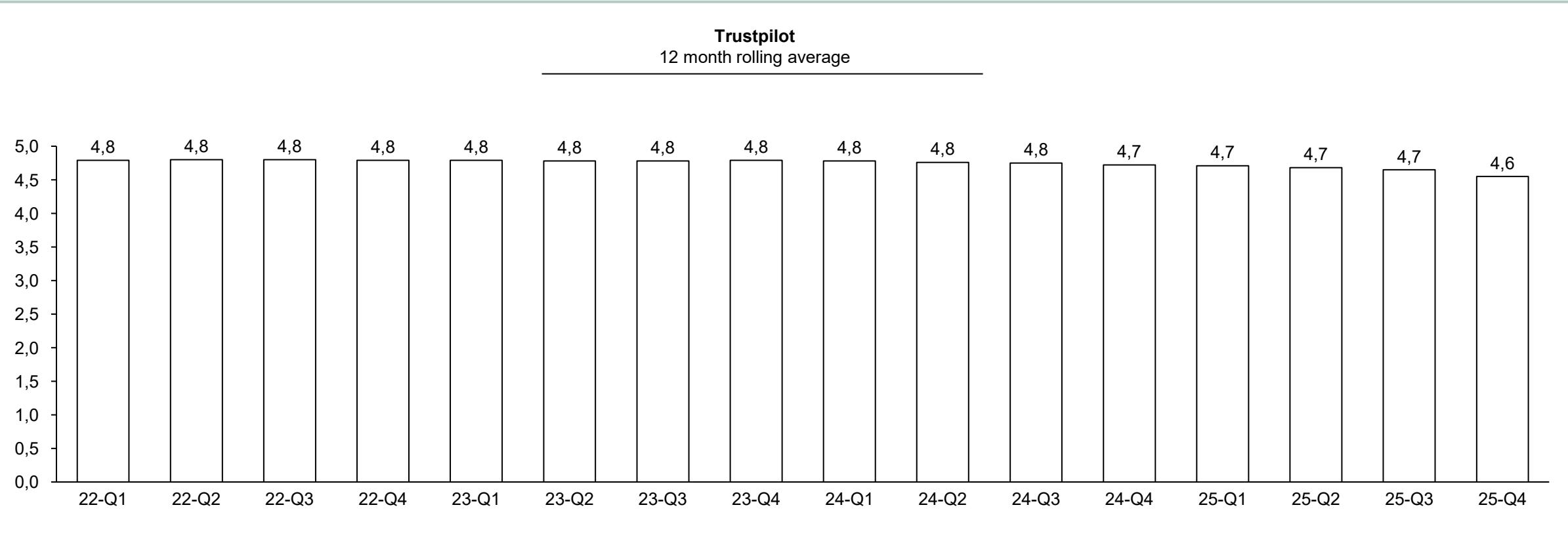


Markets and customers

- Large differences in growth in different markets
- Customer sentiment continues to fluctuate
- Stable and high Trustpilot score



Continued high scores despite the moving year



New financial targets

- Updated financial targets
- Dividend proposal

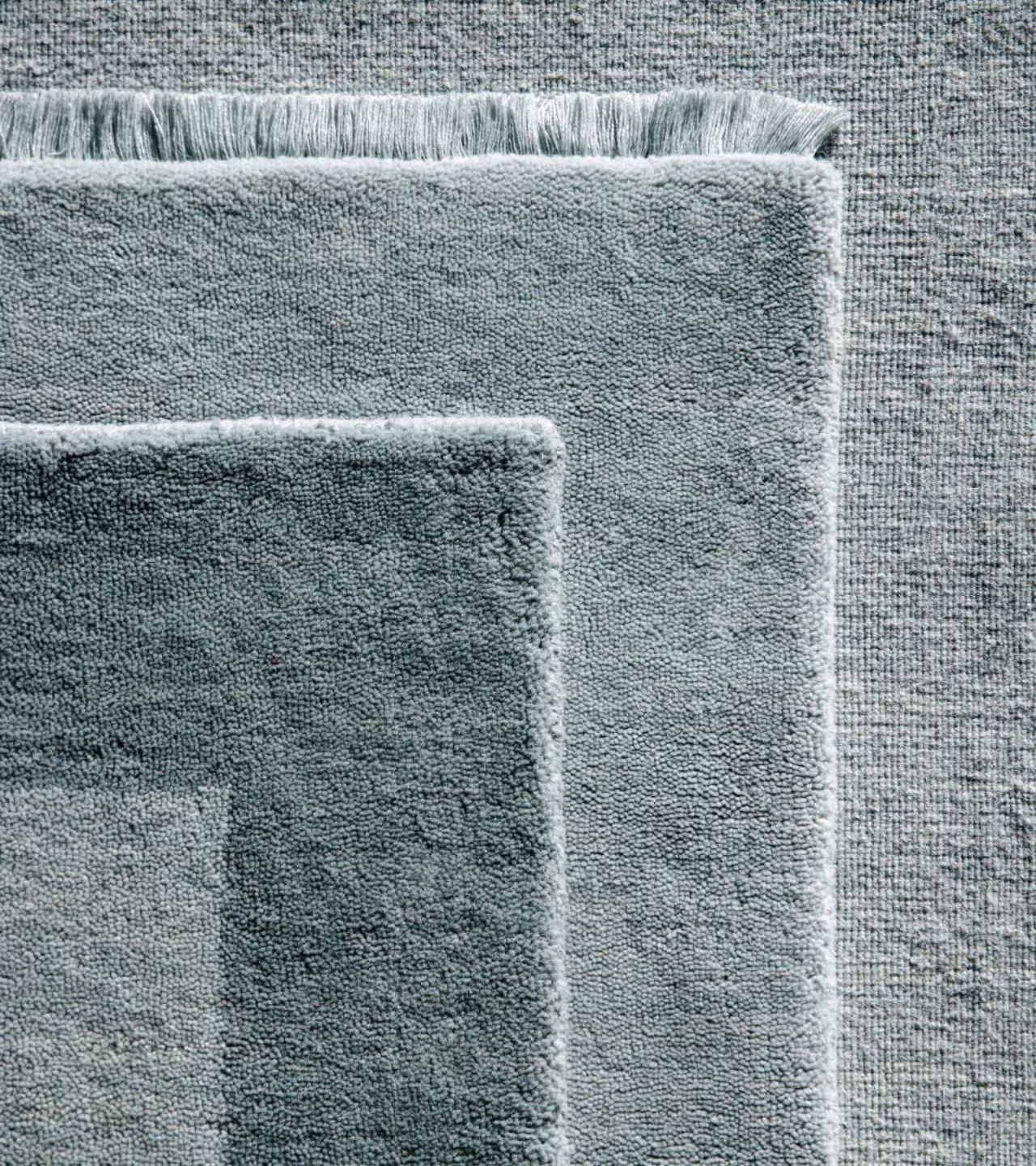


New financial targets

- Updated financial targets
- Dividend proposal



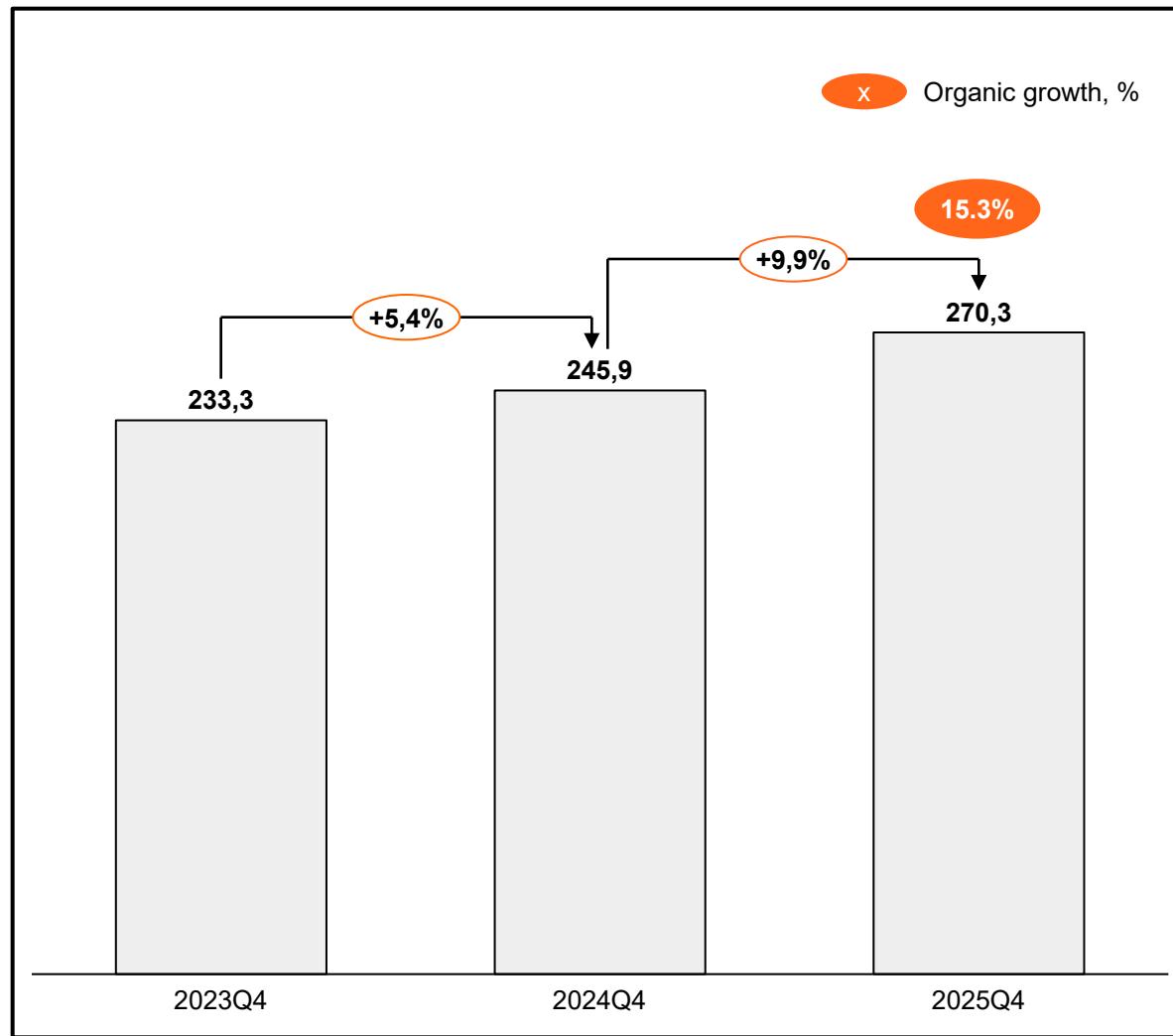
Financial Update



Good growth against currency headwind

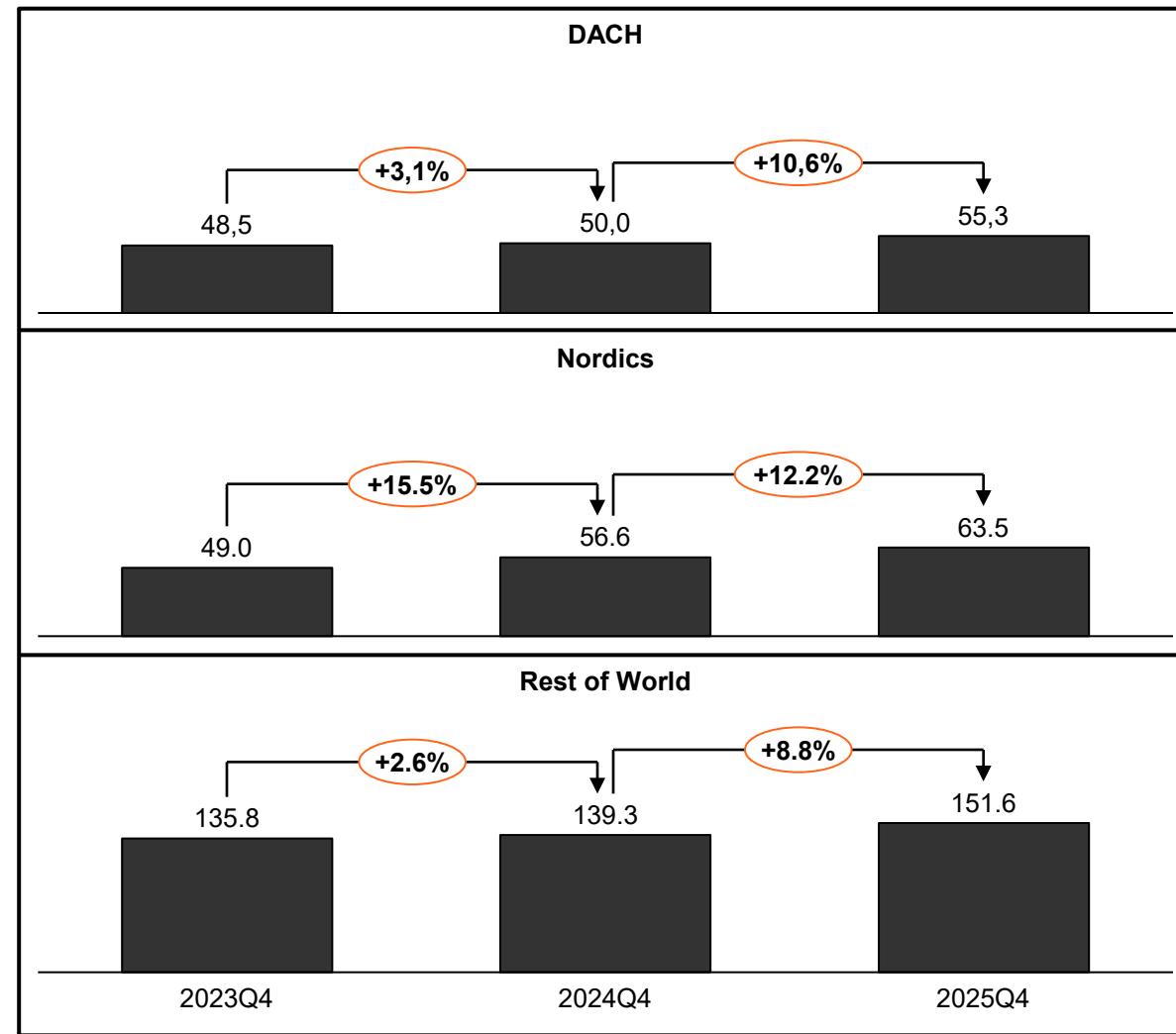
Group net revenue – Quarter¹

SEK million



Net revenue by region – Quarter

SEK million



Maintained EBIT-margin

	Q4		
	2024	2025	Δ vs LY
Product expenses	-24.7%	-23.2%	1.4%
Shipping & other selling exp.	-13.4%	-13.8%	-0.5%
Gross margin	-62.1%	-63.1%	1.0%
Other external expenses	-37.3%	-36.5%	0.8%
Personnel expenses	-10.2%	-10.1%	0.1%
Other operating expenses	-0.8%	-1.7%	-0.9%
Depreciation & Amortization	-1.9%	-2.9%	-1.0%
EBIT-margin	11.9%	11.9%	0.0%

Price increases and USD depreciation.

Carrier mix.

Price increases and USD depreciation.

Higher marketing efficiency.

Economies of scale.

FX effect on revaluation of assets and liabilities.

Increased depreciation of fixed assets in new building and lease agreements.

Maintained EBIT-margin

	Q4		
	2024	2025	Δ vs LY
Cost ratios & EBIT-margin¹⁾ Percent of net revenue			
Product expenses	-24.7%	-23.2%	1.4%
Shipping & other selling exp.	-13.4%	-13.8%	-0.5%
Gross margin	-62.1%	-63.1%	1.0%
Other external expenses	-37.3%	-36.5%	0.8%
Personnel expenses	-10.2%	-10.1%	0.1%
Other operating expenses	-0.8%	-1.7%	-0.9%
Depreciation & Amortization	-1.9%	-2.9%	-1.0%
EBIT-margin	11.9%	11.9%	0.0%

Price increases and USD depreciation.

Carrier mix.

Price increases and USD depreciation.

Higher marketing efficiency.

Economies of scale.

FX effect on revaluation of assets and liabilities.

Increased depreciation of fixed assets in new building and lease agreements.

Maintained EBIT-margin

	Q4		
	2024	2025	Δ vs LY
Cost ratios & EBIT-margin¹⁾ Percent of net revenue			
Product expenses	-24.7%	-23.2%	1.4%
Shipping & other selling exp.	-13.4%	-13.8%	-0.5%
Gross margin	-62.1%	-63.1%	1.0%
Other external expenses	-37.3%	-36.5%	0.8%
Personnel expenses	-10.2%	-10.1%	0.1%
Other operating expenses	-0.8%	-1.7%	-0.9%
Depreciation & Amortization	-1.9%	-2.9%	-1.0%
EBIT-margin	11.9%	11.9%	0.0%

Price increases and USD depreciation.

Carrier mix.

Price increases and USD depreciation.

Higher marketing efficiency.

Economies of scale.

FX effect on revaluation of assets and liabilities.

Increased depreciation of fixed assets in new building and lease agreements.

Maintained EBIT-margin

	Q4		
	2024	2025	Δ vs LY
Cost ratios & EBIT-margin¹⁾ Percent of net revenue			
Product expenses	-24.7%	-23.2%	1.4%
Shipping & other selling exp.	-13.4%	-13.8%	-0.5%
Gross margin	-62.1%	-63.1%	1.0%
Other external expenses	-37.3%	-36.5%	0.8%
Personnel expenses	-10.2%	-10.1%	0.1%
Other operating expenses	-0.8%	-1.7%	-0.9%
Depreciation & Amortization	-1.9%	-2.9%	-1.0%
EBIT-margin	11.9%	11.9%	0.0%

Price increases and USD depreciation.

Carrier mix.

Price increases and USD depreciation.

Higher marketing efficiency.

Economies of scale.

FX effect on revaluation of assets and liabilities.

Increased depreciation of fixed assets in new building and lease agreements.

Maintained EBIT-margin

	Q4		
	2024	2025	Δ vs LY
Cost ratios & EBIT-margin¹⁾ Percent of net revenue			
Product expenses	-24.7%	-23.2%	1.4%
Shipping & other selling exp.	-13.4%	-13.8%	-0.5%
Gross margin	-62.1%	-63.1%	1.0%
Other external expenses	-37.3%	-36.5%	0.8%
Personnel expenses	-10.2%	-10.1%	0.1%
Other operating expenses	-0.8%	-1.7%	-0.9%
Depreciation & Amortization	-1.9%	-2.9%	-1.0%
EBIT-margin	11.9%	11.9%	0.0%

Price increases and USD depreciation.

Carrier mix.

Price increases and USD depreciation.

Higher marketing efficiency.

Economies of scale.

FX effect on revaluation of assets and liabilities.

Increased depreciation of fixed assets in new building and lease agreements.

Maintained EBIT-margin

	Q4		
	2024	2025	Δ vs LY
Cost ratios & EBIT-margin¹⁾ Percent of net revenue			
Product expenses	-24.7%	-23.2%	1.4%
Shipping & other selling exp.	-13.4%	-13.8%	-0.5%
Gross margin	-62.1%	-63.1%	1.0%
Other external expenses	-37.3%	-36.5%	0.8%
Personnel expenses	-10.2%	-10.1%	0.1%
Other operating expenses	-0.8%	-1.7%	-0.9%
Depreciation & Amortization	-1.9%	-2.9%	-1.0%
EBIT-margin	11.9%	11.9%	0.0%

Maintained EBIT-margin

	Q4		
	2024	2025	Δ vs LY
Cost ratios & EBIT-margin¹⁾ Percent of net revenue			
Product expenses	-24.7%	-23.2%	1.4%
Shipping & other selling exp.	-13.4%	-13.8%	-0.5%
Gross margin	-62.1%	-63.1%	1.0%
Other external expenses	-37.3%	-36.5%	0.8%
Personnel expenses	-10.2%	-10.1%	0.1%
Other operating expenses	-0.8%	-1.7%	-0.9%
Depreciation & Amortization	-1.9%	-2.9%	-1.0%
EBIT-margin	11.9%	11.9%	0.0%

Price increases and USD depreciation.

Carrier mix.

Price increases and USD depreciation.

Higher marketing efficiency.

Economies of scale.

FX effect on revaluation of assets and liabilities.

Increased depreciation of fixed assets in new building and lease agreements.

Maintained EBIT-margin

	Q4		
	2024	2025	Δ vs LY
Product expenses	-24.7%	-23.2%	1.4%
Shipping & other selling exp.	-13.4%	-13.8%	-0.5%
Gross margin	-62.1%	-63.1%	1.0%
Other external expenses	-37.3%	-36.5%	0.8%
Personnel expenses	-10.2%	-10.1%	0.1%
Other operating expenses	-0.8%	-1.7%	-0.9%
Depreciation & Amortization	-1.9%	-2.9%	-1.0%
EBIT-margin	11.9%	11.9%	0.0%

Percent of net revenue

Price increases and USD depreciation.

Carrier mix.

Price increases and USD depreciation.

Higher marketing efficiency.

Economies of scale.

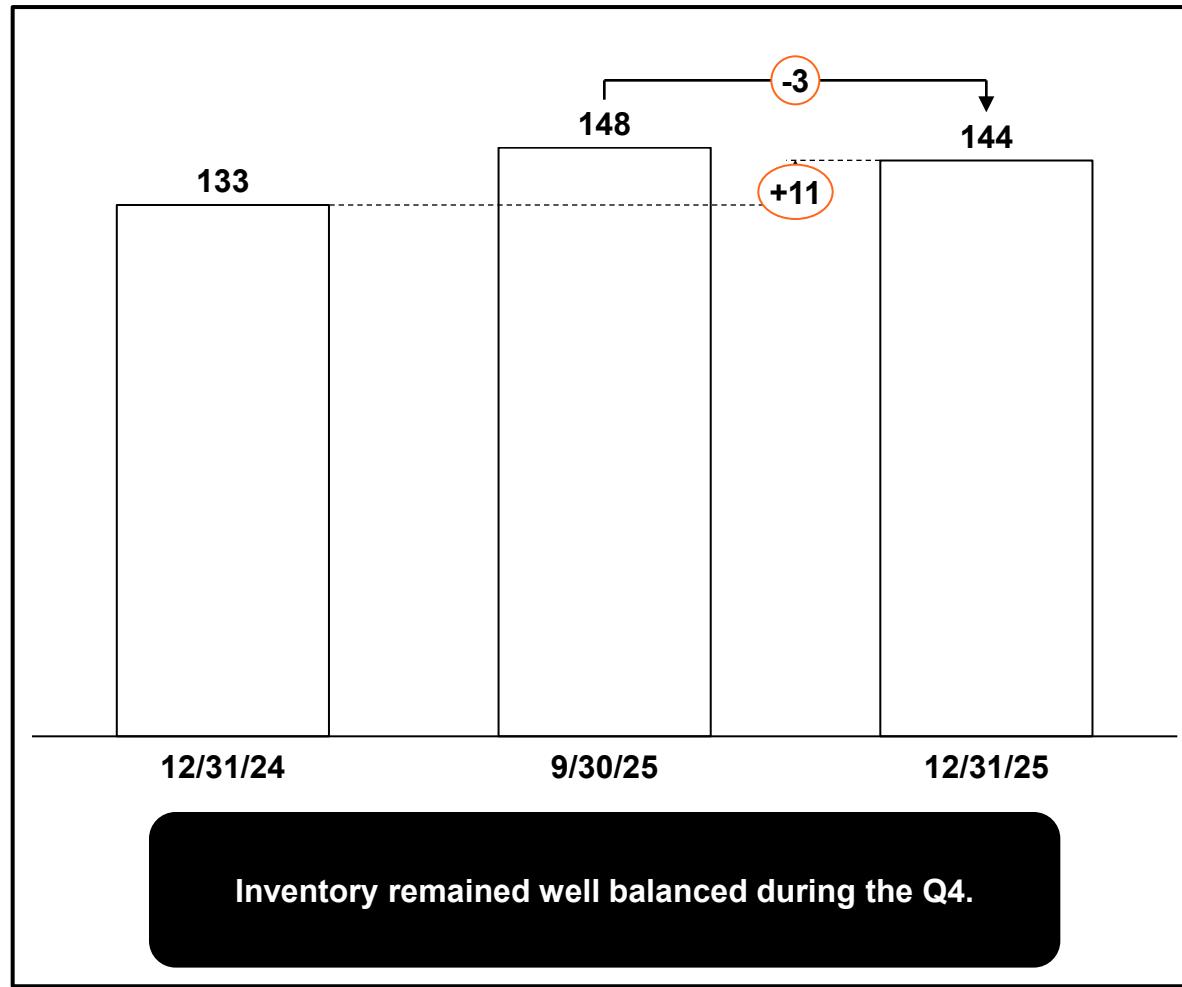
FX effect on revaluation of assets and liabilities.

Increased depreciation of fixed assets in new building and lease agreements.

Well balanced inventory through high season

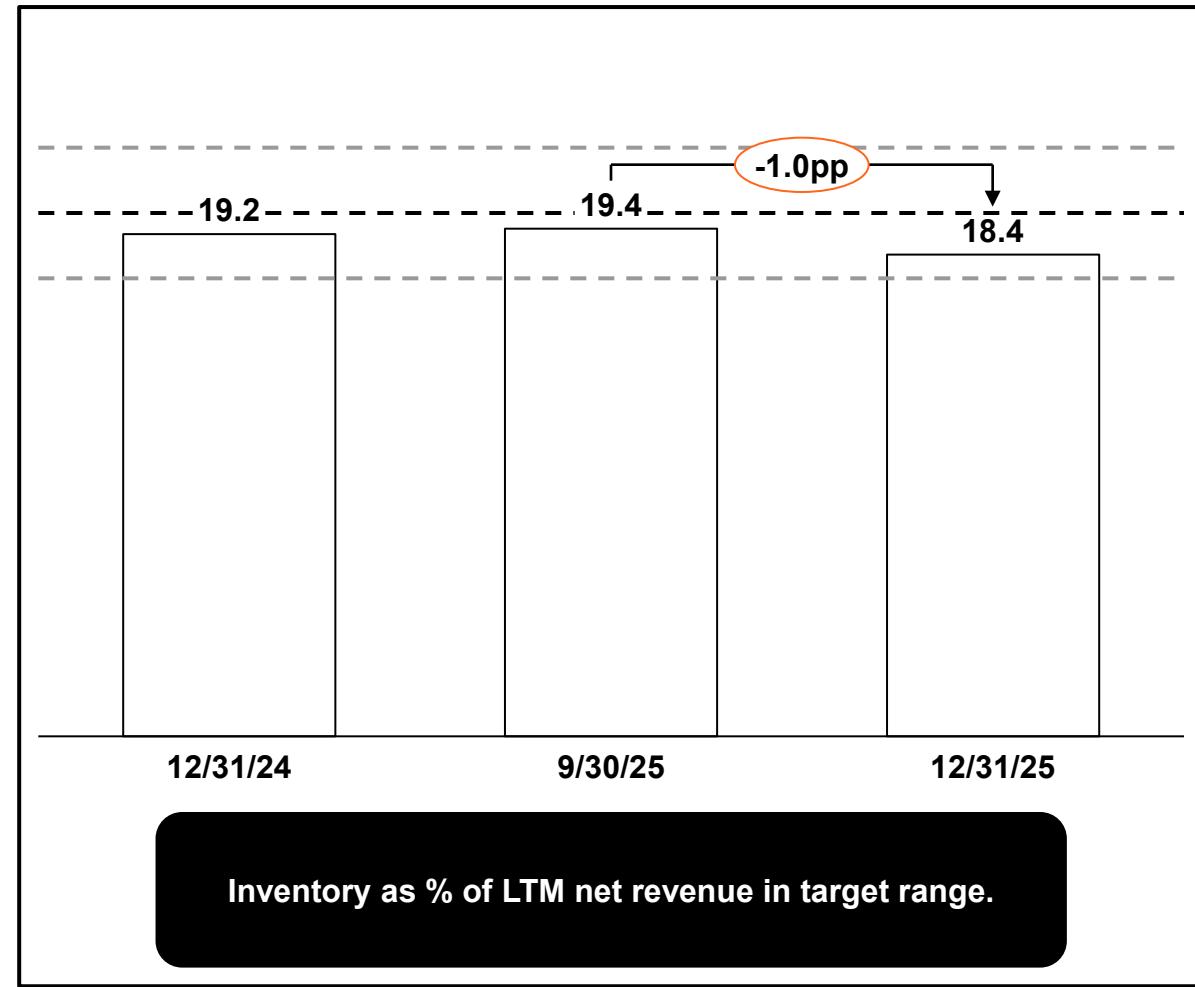
Inventory value

SEK million

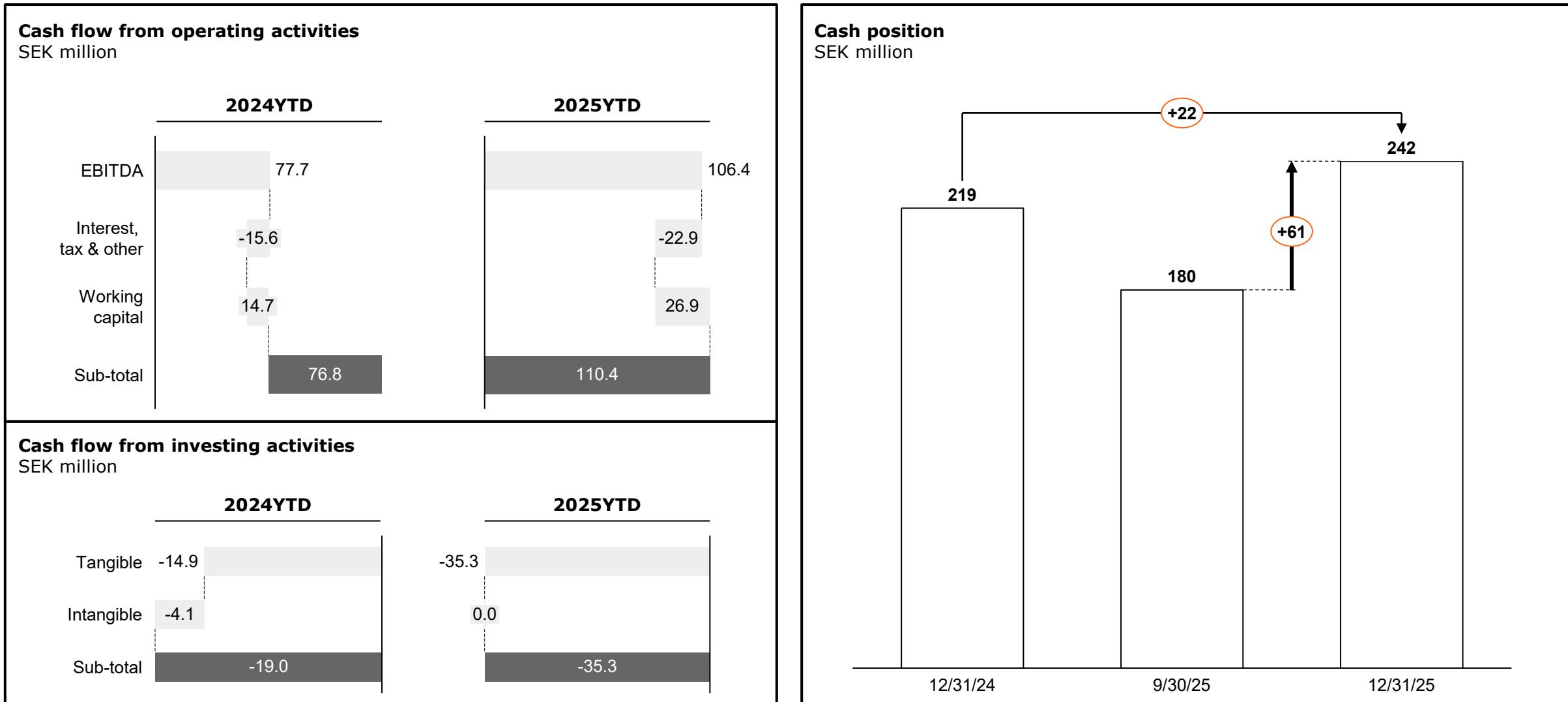


Inventory as share of LTM¹ net revenue

Percent



Improved operating cash flow finances investments



Summary

- Strong Q4 with multiple ATHs
- New financial targets
- Record level dividend



Summary

- Strong Q4 with multiple ATHs
- New financial targets
- Record level dividend



Summary

- Strong Q4 with multiple ATHs
- New financial targets
- Record level dividend





Q&A

Other information

Financial calendar

Activity	Date	Publication	Conference call
Annual report 2025	14 April 2026		
Interim report January – March 2026	7 May 2026	07:30 CEST	09:00-10:00 CEST
AGM 2026	21 May 2026		
Interim report January – June 2026	17 July 2026	07:30 CEST	09:00-10:00 CEST
Interim report January – October 2026	29 October 2026	07:30 CET	09:00-10:00 CET
Year-end report 2026	9 February 2027	07:30 CET	09:00-10:00 CET

Contact information

Ebba Ljungerud

CEO

Ebba.Ljungerud@rugvista.com

Joakim Tuvner

CFO

Joakim.Tuvner@rugvista.com

Corporate & Investor information

InvestorRelations@rugvistagroup.com

www.rugvistagroup.com

Phone +46 40 668 81 04

Headquarters and visiting address

Rugvista Group AB (publ)

Lodgatan 11

SE-211 24 Malmö

Sweden

Certified advisor

FNCA Sweden AB