

**RUGVISTA**

Earnings Call

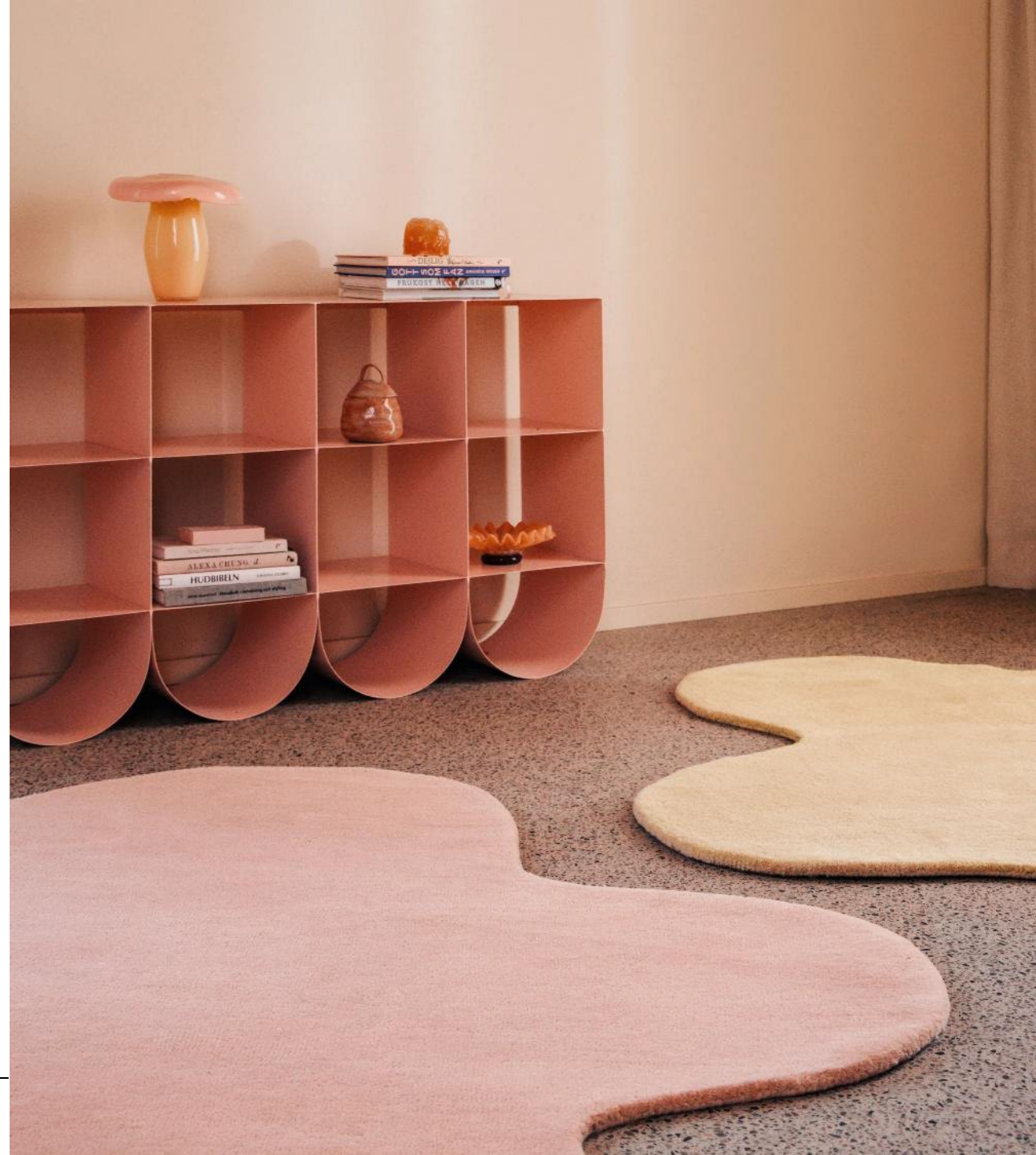
**Q4 2025**

Rugvista Group AB (publ)



# Business Update

**RUGVISTA**



### **Strong ending of the year**

- Net revenue SEK 270.3 million (245.9)
- Order count 128.7K (118.6)
- New customers 91.6K (87.4)
- Average order value (AOV) on SEK 2,937 (2,868)

**RUGVISTA**





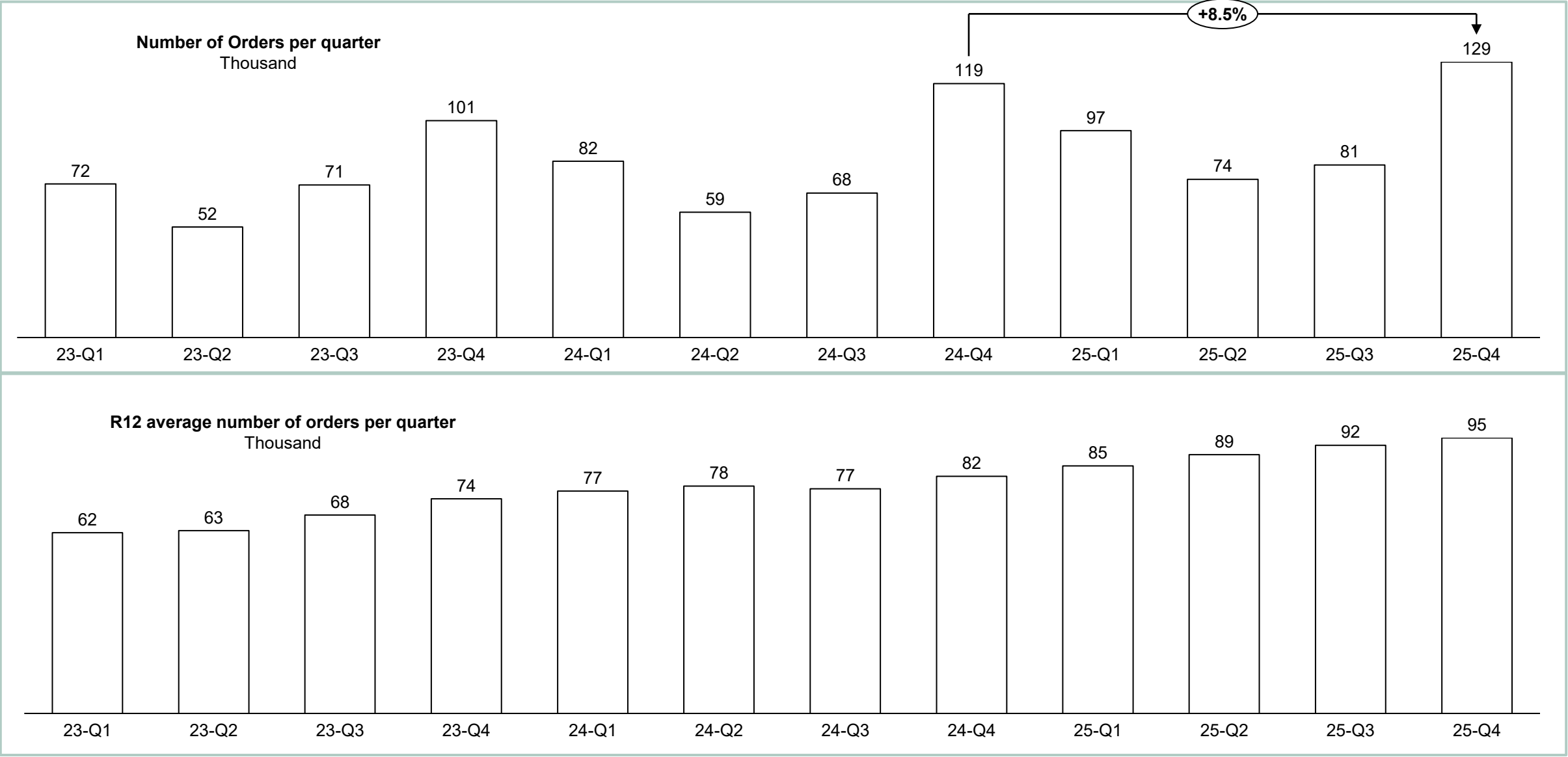
### **Strong ending of the year**

- Net revenue SEK 270.3 million (245.9)
- Order count 128.7K (118.6)
- New customers 91.6K (87.4)
- Average order value (AOV) on SEK 2,937 (2,868)

**RUGVISTA**



# Quarterly order development



### **Strong ending of the year**

- Net revenue SEK 270.3 million (245.9)
- Order count 128.7K (118.6)
- New customers 91.6K (87.4)
- Average order value (AOV) on SEK 2,937 (2,868)



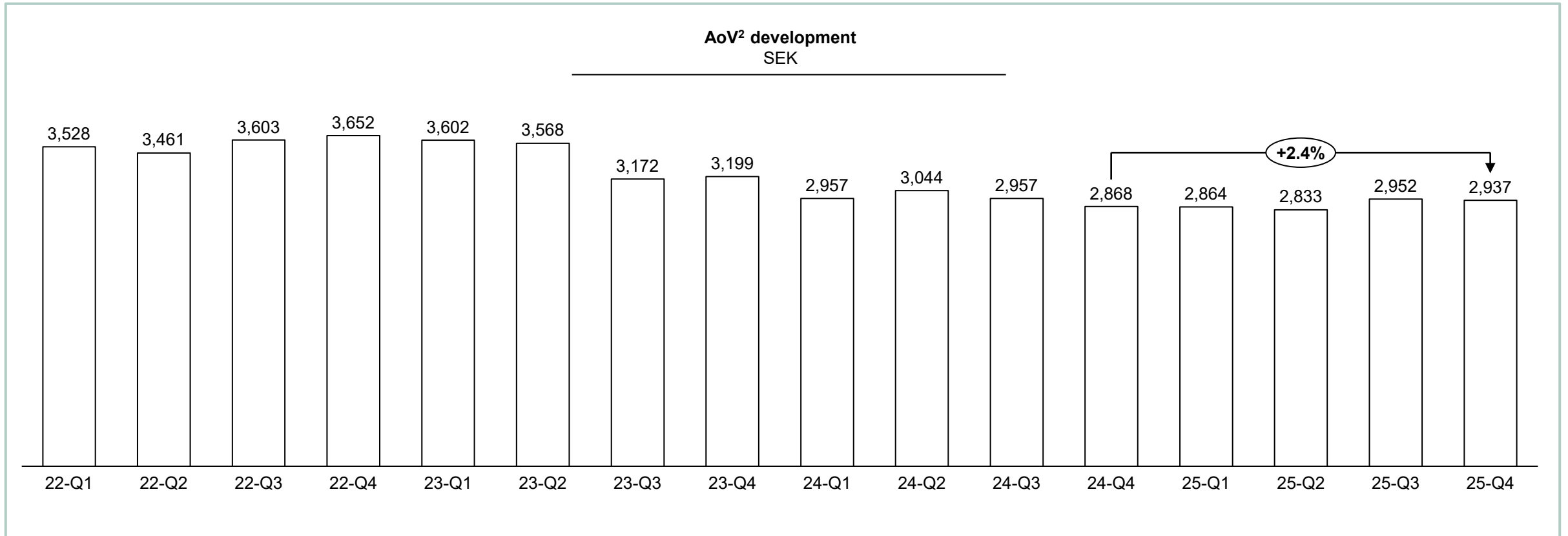
### Strong ending of the year

- Net revenue SEK 270.3 million (245.9)
- Order count 128.7K (118.6)
- New customers 91.6K (87.4)
- Average order value (AOV) on SEK 2,937 (2,868)





# Quarterly average order value development

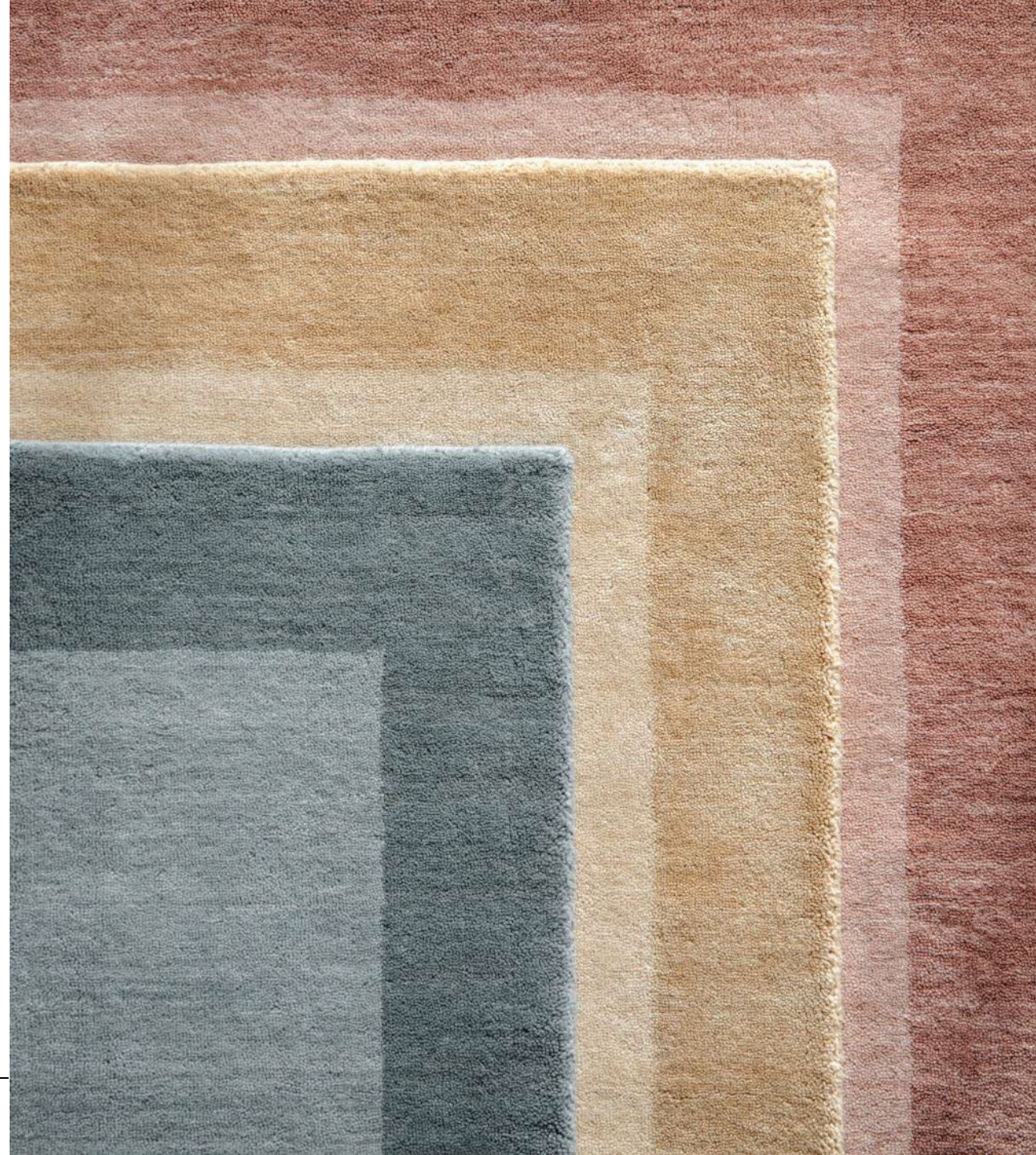


The negative currency impact on AoV was -5.4%.



### **Stable profitability despite Black Month and FX challenges**

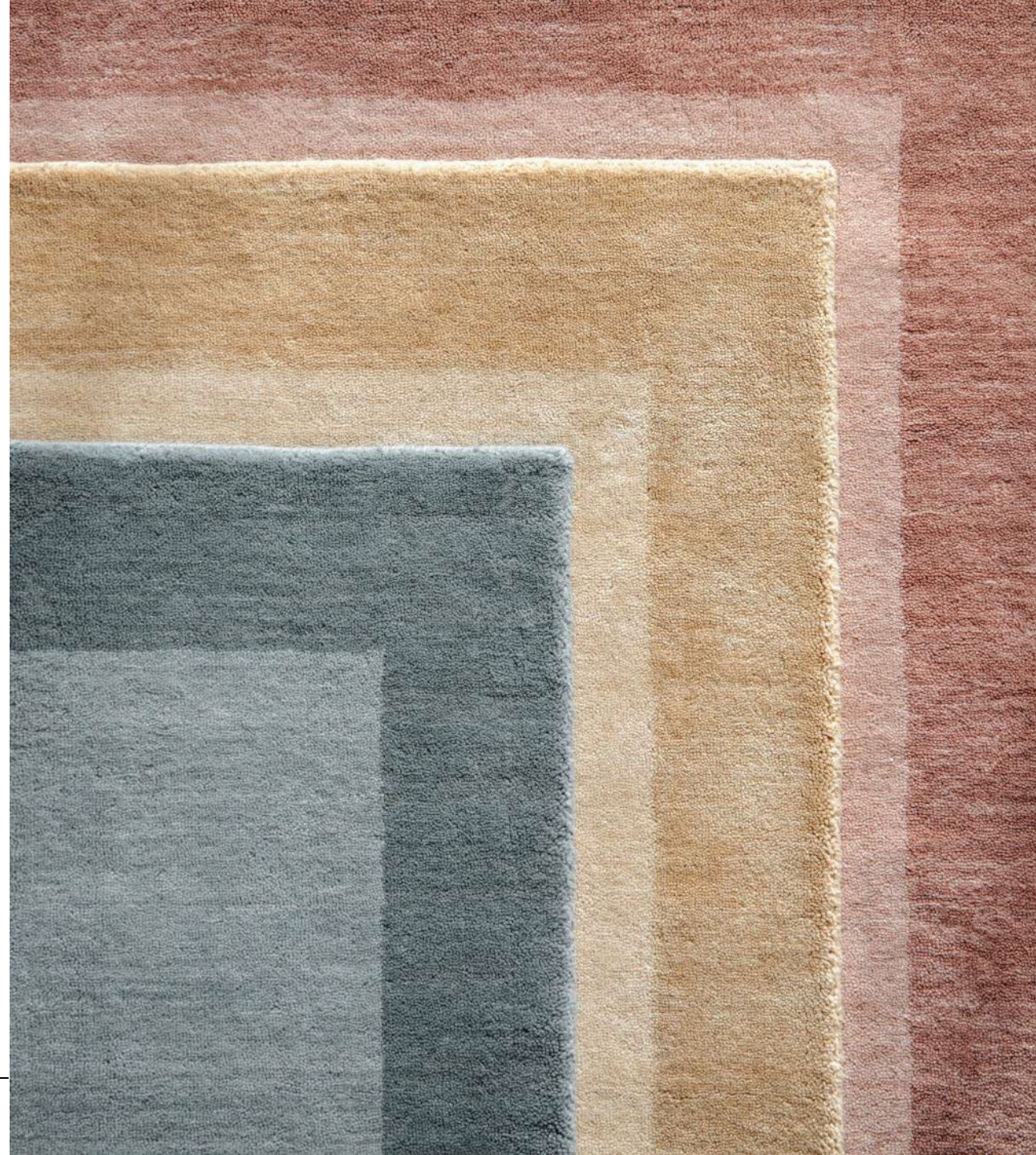
- Gross margin 63.1% (62.1%)
- Decreased marketing spend 32.3% (32.9%)
- Sessions on site increased by 25%
- EBIT was SEK 32.2 (29.3) million representing an EBIT margin of 11.9% (11.9%)





### **Stable profitability despite Black Month and FX challenges**

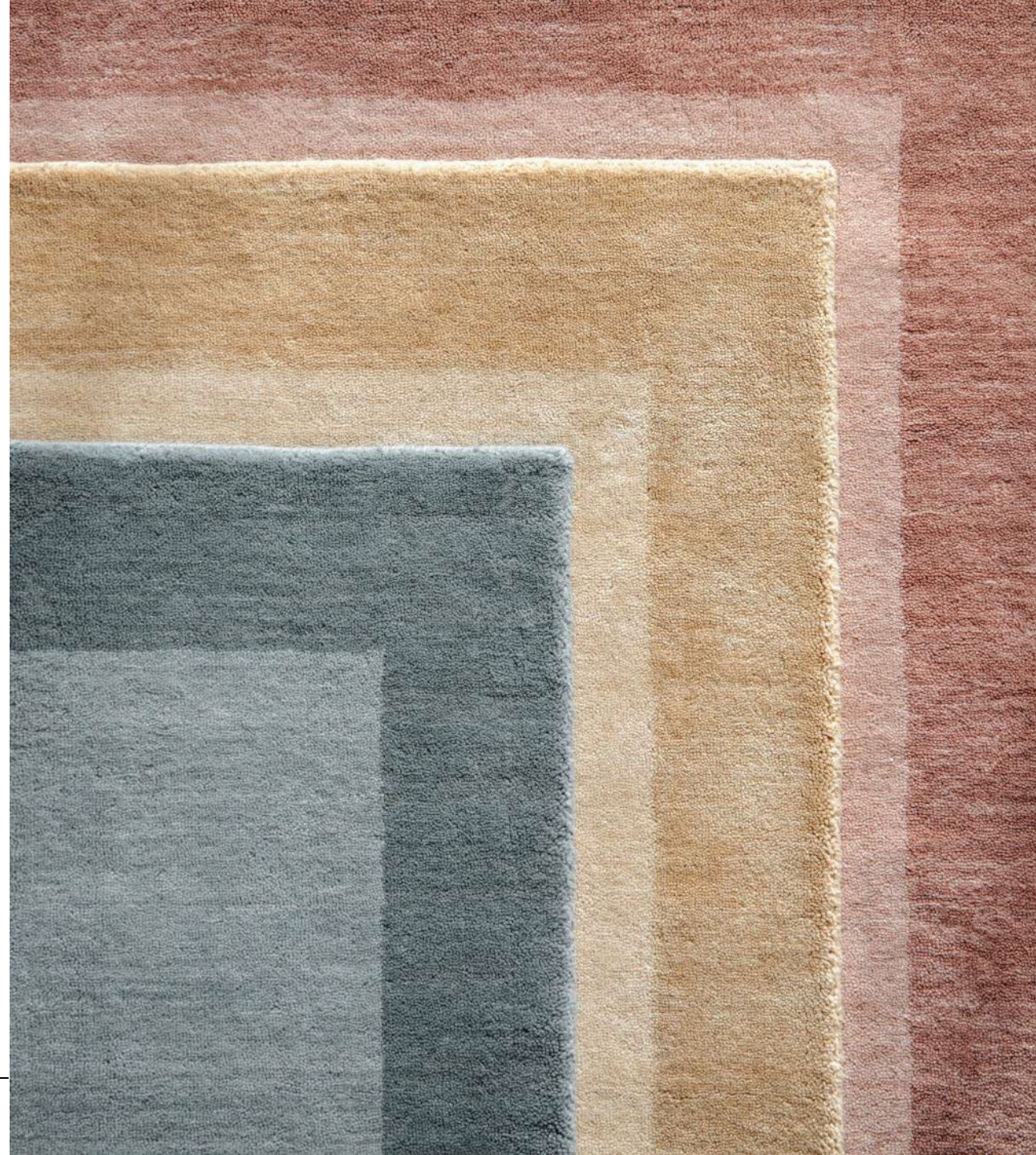
- Gross margin 63.1% (62.1%)
- Decreased marketing spend 32.3% (32.9%)
- Sessions on site increased by 25%
- EBIT was SEK 32.2 (29.3) million representing an EBIT margin of 11.9% (11.9%)





### **Stable profitability despite Black Month and FX challenges**

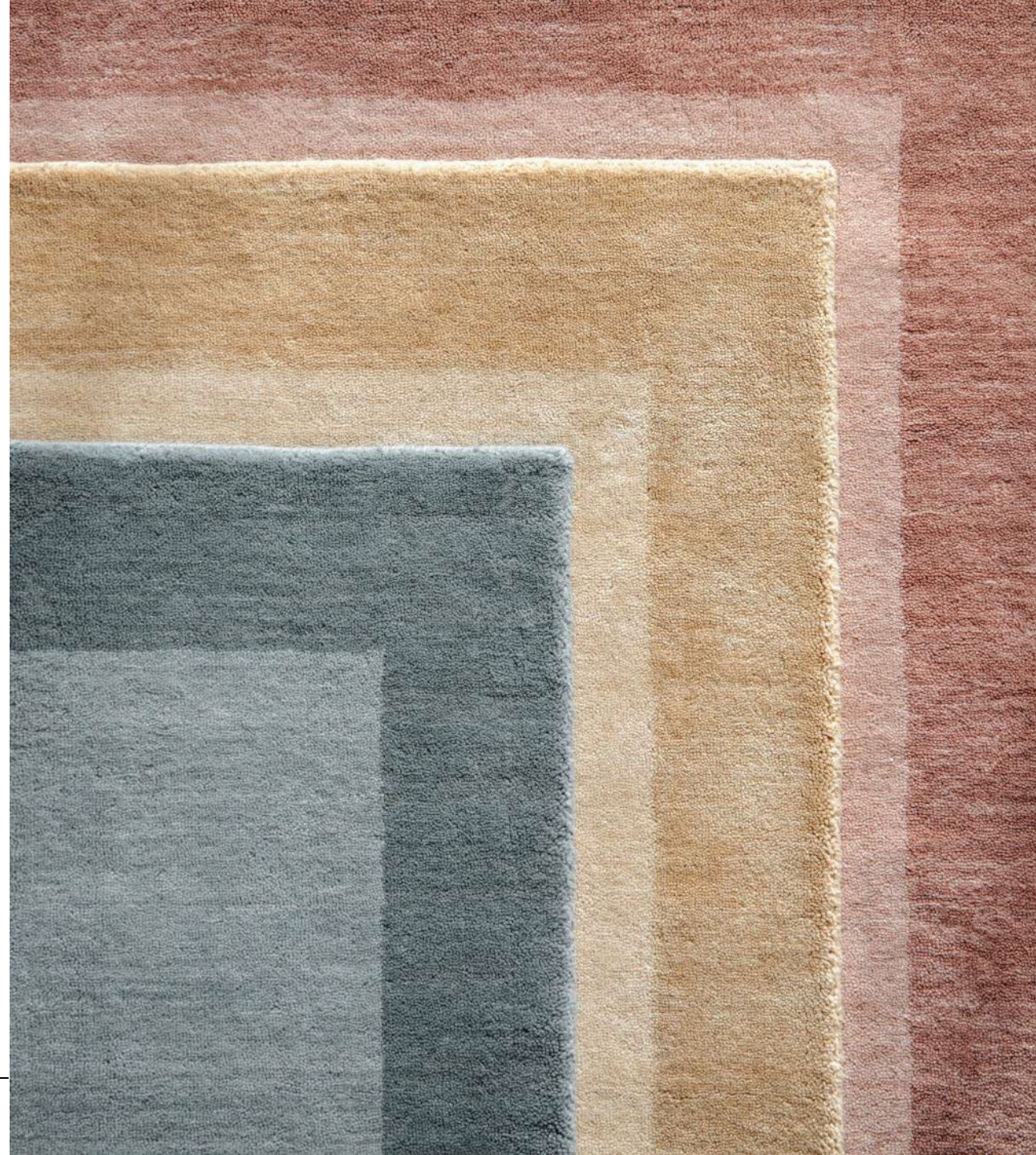
- Gross margin 63.1% (62.1%)
- Decreased marketing spend 32.3% (32.9%)
- Sessions on site increased by 25%
- EBIT was SEK 32.2 (29.3) million representing an EBIT margin of 11.9% (11.9%)





### **Stable profitability despite Black Month and FX challenges**

- Gross margin 63.1% (62.1%)
- Decreased marketing spend 32.3% (32.9%)
- Sessions on site increased by 25%
- EBIT was SEK 32.2 (29.3) million representing an EBIT margin of 11.9% (11.9%)





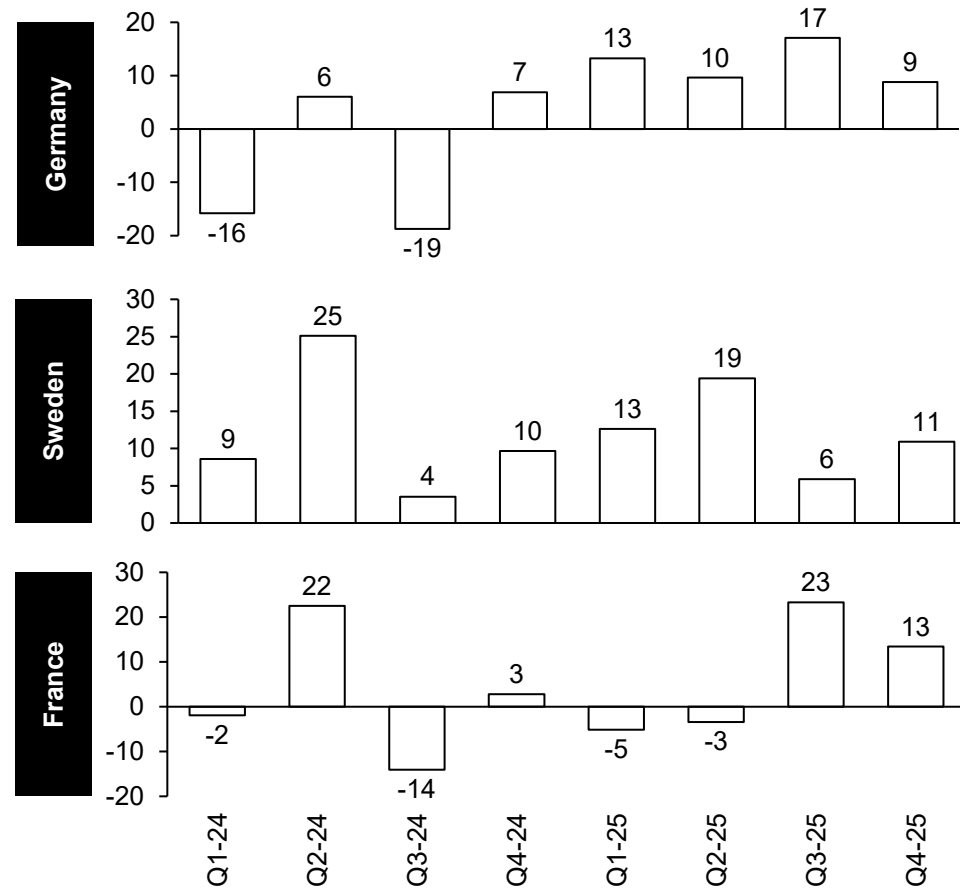
### **Markets and customers**

- Large differences in growth in different markets
- Customer sentiment continues to fluctuate
- Stable and high Trustpilot score



# Large differences between markets

Net revenue growth % vs LY quarter



\*) UK not disclosed in Q1



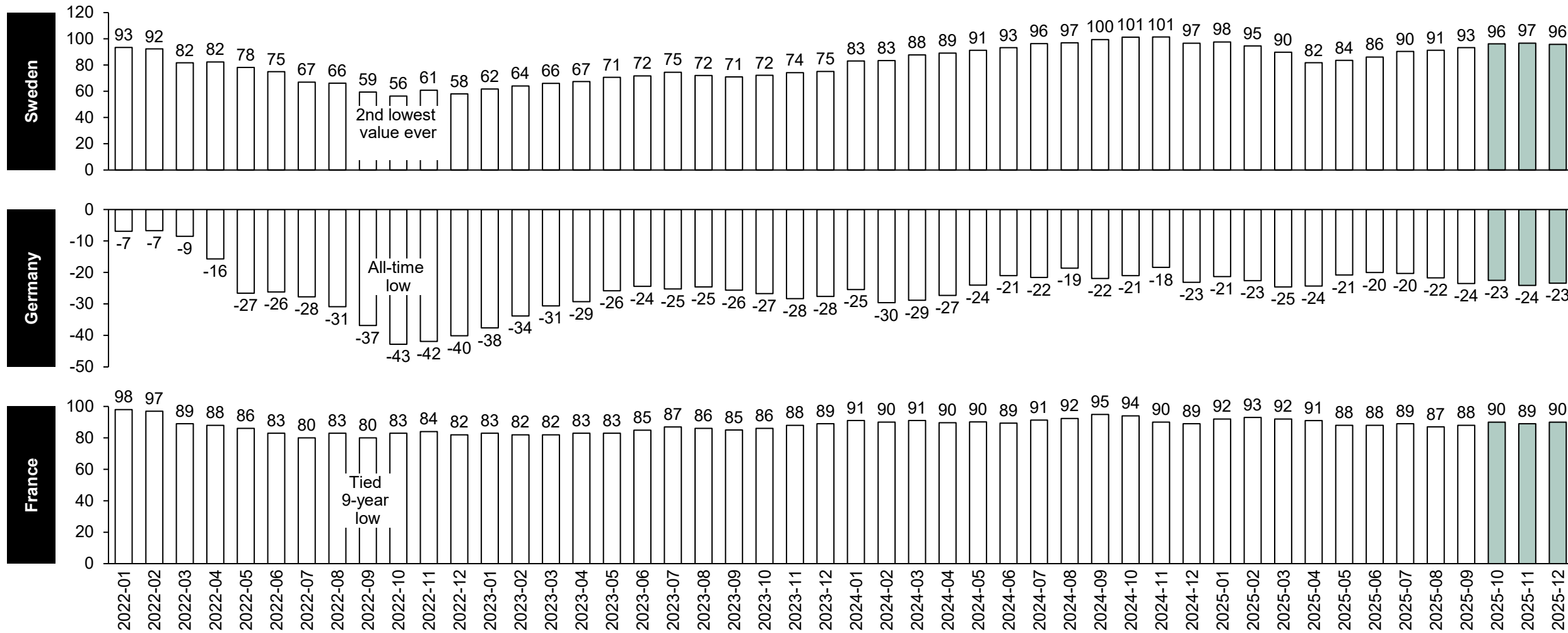
## Markets and customers

- Large differences in growth in different markets
- Customer sentiment continues to fluctuate
- Stable and high Trustpilot score



# Continued low consumer confidence

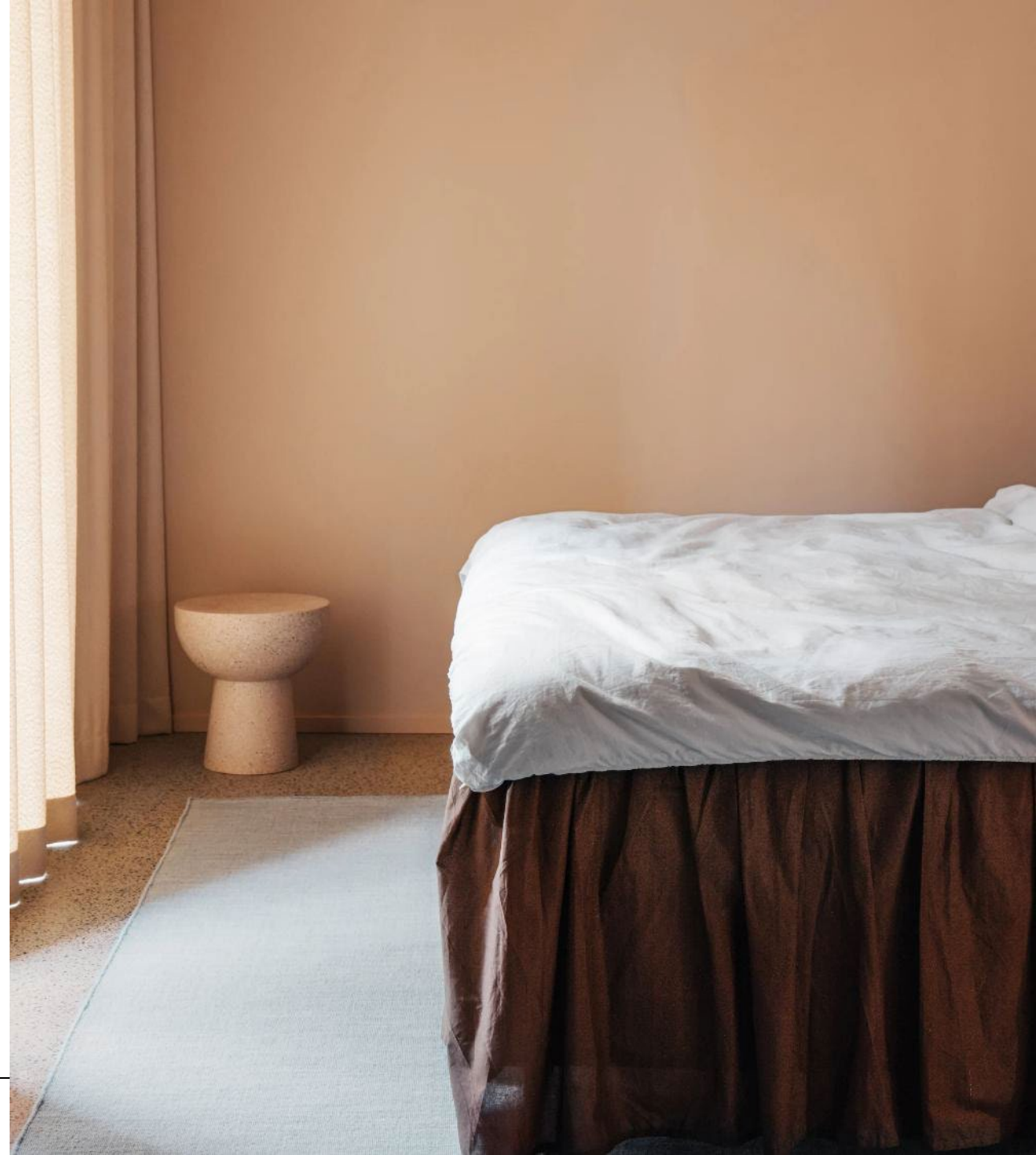
Consumer confidence index across selected key markets



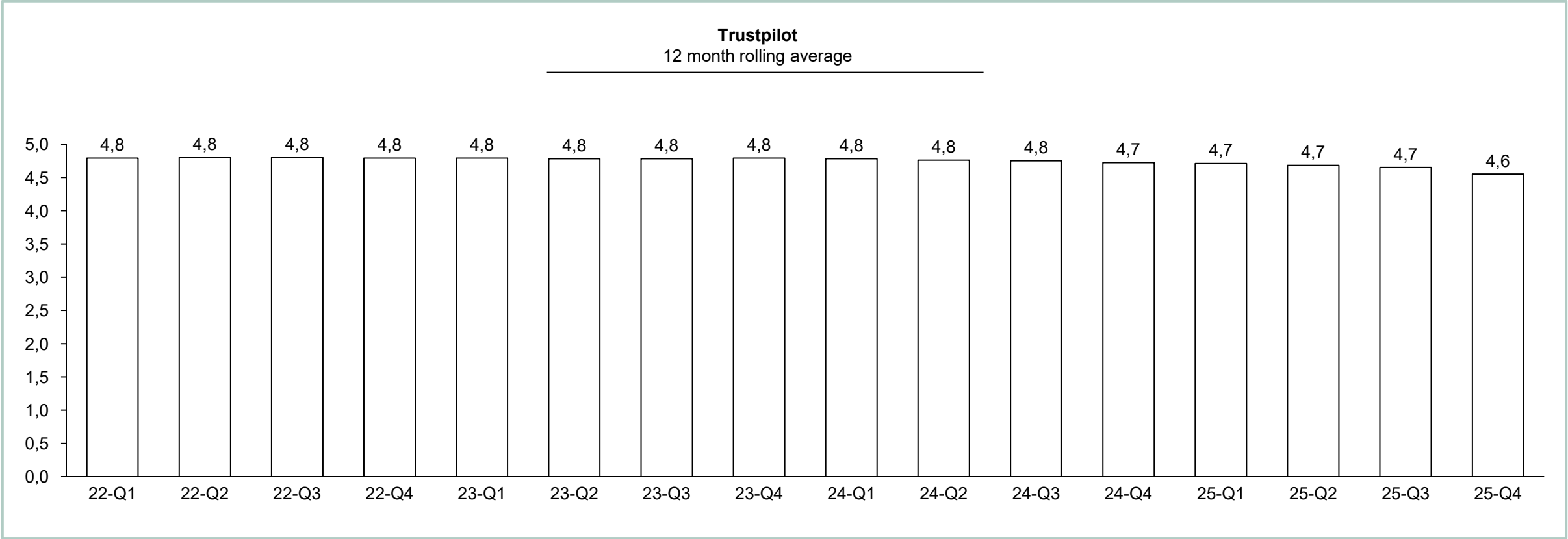


### **Markets and customers**

- Large differences in growth in different markets
- Customer sentiment continues to fluctuate
- Stable and high Trustpilot score



# Continued high scores despite the moving year



### New financial targets

- Updated financial targets
- Dividend proposal

**RUGVISTA**





### New financial targets

- Updated financial targets
- Dividend proposal

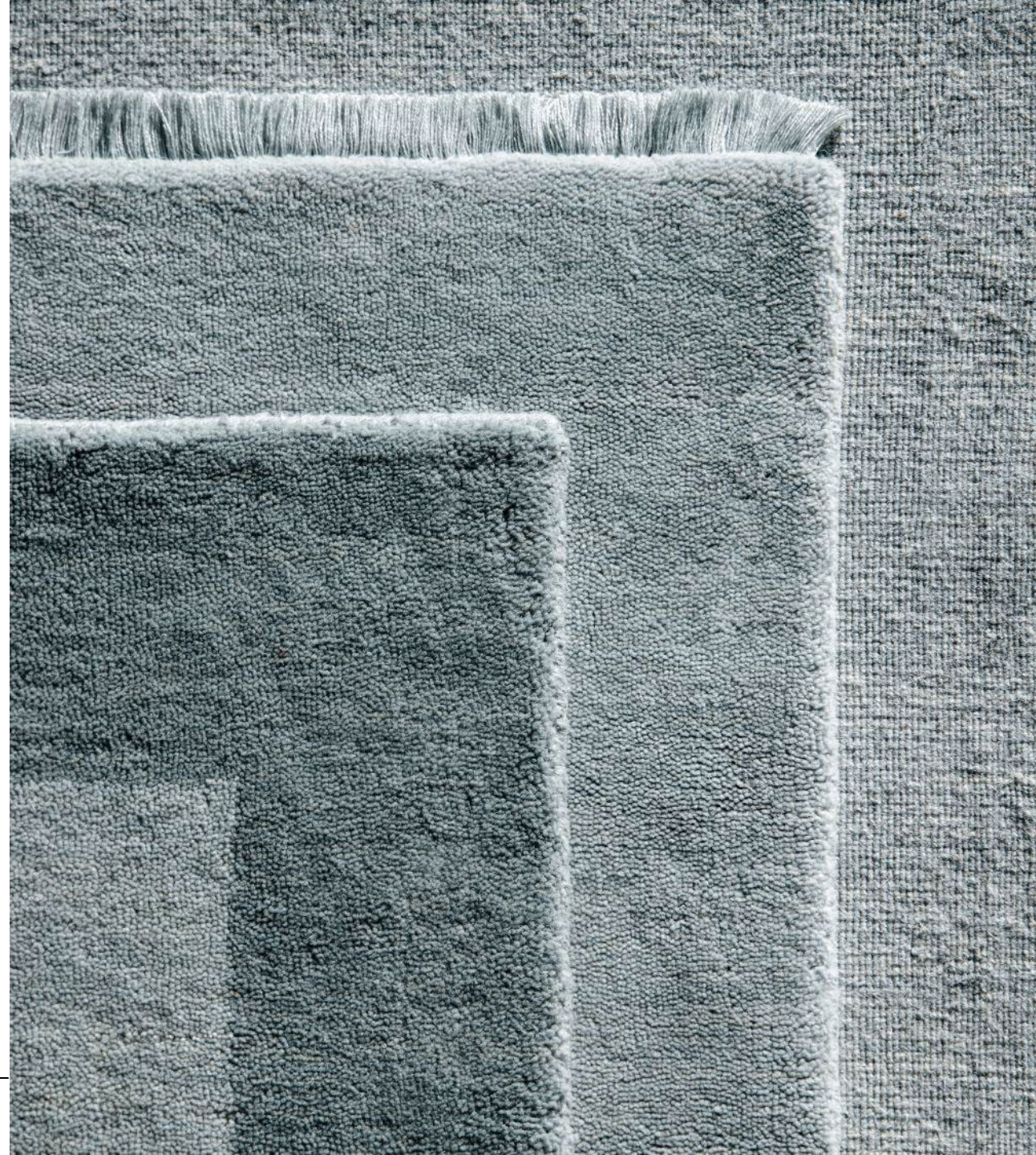
**RUGVISTA**





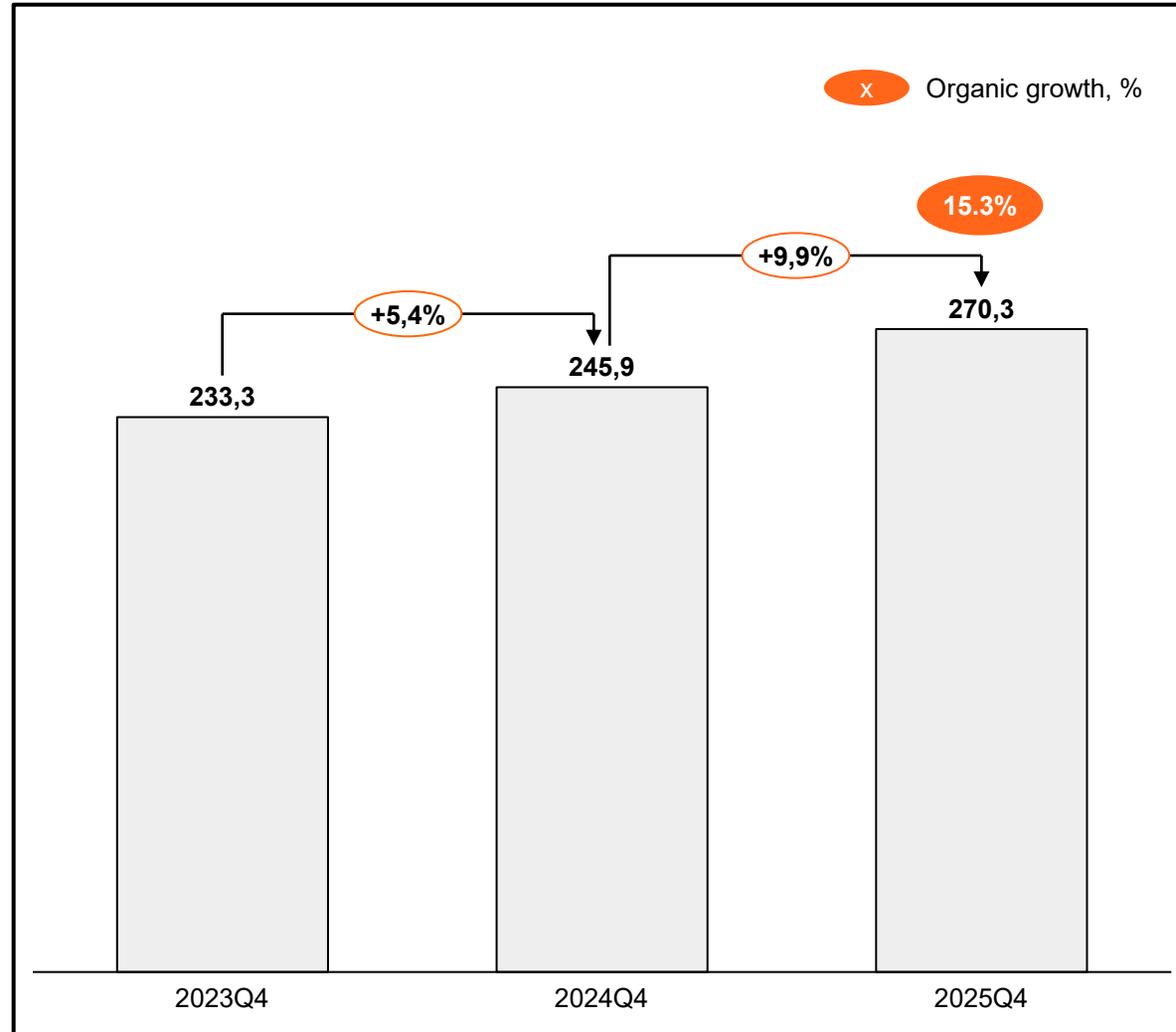
# Financial Update

**RUGVISTA**

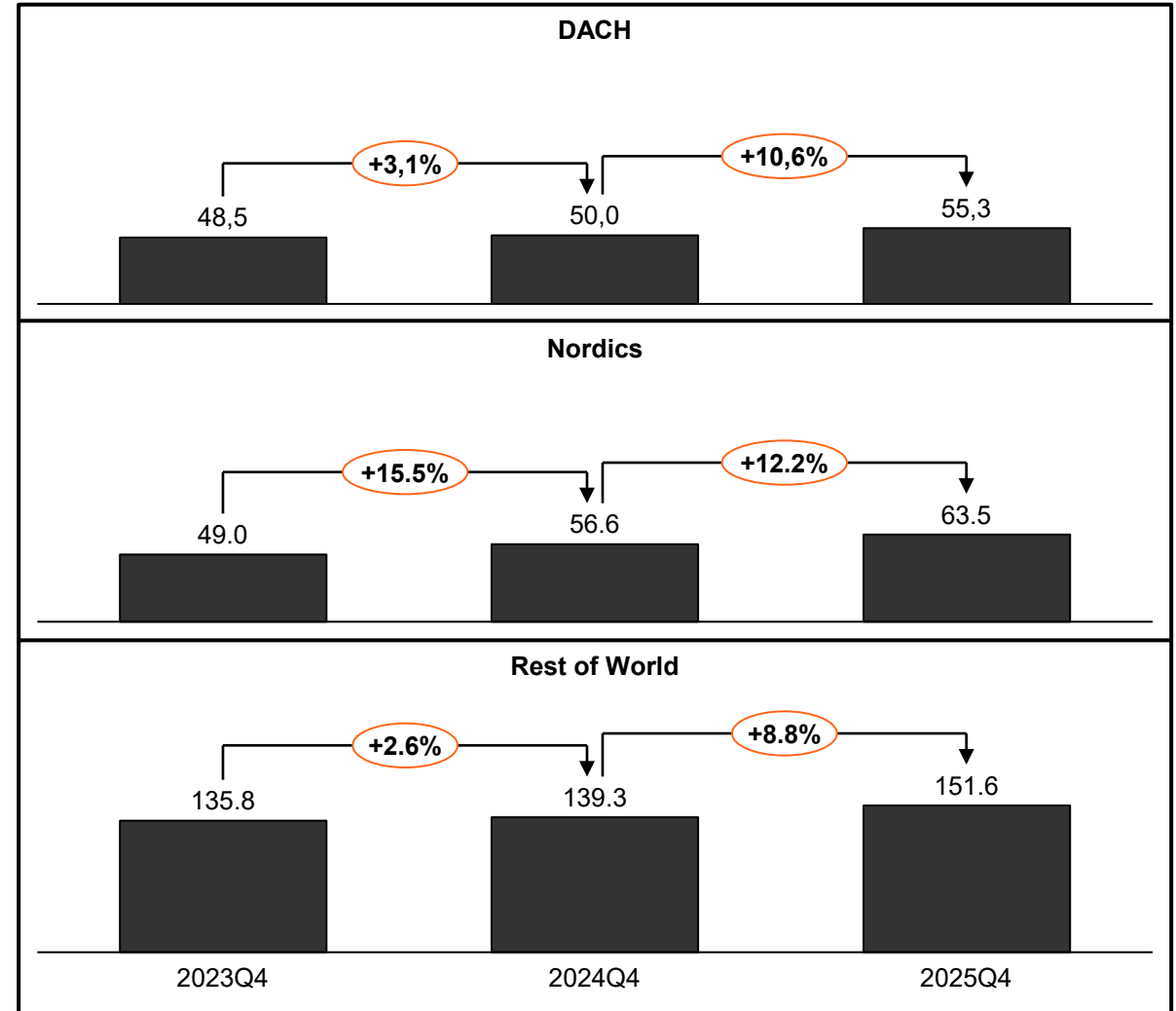


# Good growth against currency headwind

Group net revenue – Quarter<sup>1</sup>  
SEK million



Net revenue by region – Quarter  
SEK million





# Maintained EBIT-margin

Q4

## Cost ratios & EBIT-margin <sup>1)</sup>

Percent of net revenue

2024

2025

Δ vs LY

### Product expenses

-24.7%

-23.2%

1.4%

● Price increases and USD depreciation.

Shipping &amp; other selling exp.

-13.4%

-13.8%

-0.5%

● Carrier mix.

Gross margin

-62.1%

-63.1%

1.0%

● Price increases and USD depreciation.

Other external expenses

-37.3%

-36.5%

0.8%

● Higher marketing efficiency.

Personnel expenses

-10.2%

-10.1%

0.1%

● Economies of scale.

Other operating expenses

-0.8%

-1.7%

-0.9%

● FX effect on revaluation of assets and liabilities.

Depreciation &amp; Amortization

-1.9%

-2.9%

-1.0%

● Increased depreciation of fixed assets in new building and lease agreements.

EBIT-margin

11.9%

11.9%

0.0%

# Maintained EBIT-margin

Q4

## Cost ratios & EBIT-margin <sup>1)</sup>

Percent of net revenue

2024

2025

Δ vs LY

Product expenses

-24.7%

-23.2%

1.4%



Price increases and USD depreciation.

Shipping &amp; other selling exp.

-13.4%

-13.8%

-0.5%



Carrier mix.

Gross margin

-62.1%

-63.1%

1.0%



Price increases and USD depreciation.

Other external expenses

-37.3%

-36.5%

0.8%



Higher marketing efficiency.

Personnel expenses

-10.2%

-10.1%

0.1%



Economies of scale.

Other operating expenses

-0.8%

-1.7%

-0.9%



FX effect on revaluation of assets and liabilities.

Depreciation &amp; Amortization

-1.9%

-2.9%

-1.0%



Increased depreciation of fixed assets in new building and lease agreements.

EBIT-margin

11.9%

11.9%

0.0%



# Maintained EBIT-margin

Q4

## Cost ratios & EBIT-margin <sup>1)</sup>

Percent of net revenue

2024

2025

Δ vs LY

Product expenses

-24.7%

-23.2%

1.4%



Price increases and USD depreciation.

Shipping &amp; other selling exp.

-13.4%

-13.8%

-0.5%



Carrier mix.

## Gross margin

-62.1%

-63.1%

1.0%



Price increases and USD depreciation.

Other external expenses

-37.3%

-36.5%

0.8%



Higher marketing efficiency.

Personnel expenses

-10.2%

-10.1%

0.1%



Economies of scale.

Other operating expenses

-0.8%

-1.7%

-0.9%



FX effect on revaluation of assets and liabilities.

Depreciation &amp; Amortization

-1.9%

-2.9%

-1.0%



Increased depreciation of fixed assets in new building and lease agreements.

EBIT-margin

11.9%

11.9%

0.0%

# Maintained EBIT-margin

Q4

## Cost ratios & EBIT-margin <sup>1)</sup>

Percent of net revenue

2024

2025

Δ vs LY

Product expenses

-24.7%

-23.2%

1.4%



Price increases and USD depreciation.

Shipping &amp; other selling exp.

-13.4%

-13.8%

-0.5%



Carrier mix.

Gross margin

-62.1%

-63.1%

1.0%



Price increases and USD depreciation.

### Other external expenses

-37.3%

-36.5%

0.8%



Higher marketing efficiency.

Personnel expenses

-10.2%

-10.1%

0.1%



Economies of scale.

Other operating expenses

-0.8%

-1.7%

-0.9%



FX effect on revaluation of assets and liabilities.

Depreciation &amp; Amortization

-1.9%

-2.9%

-1.0%



Increased depreciation of fixed assets in new building and lease agreements.

EBIT-margin

11.9%

11.9%

0.0%



# Maintained EBIT-margin

Q4

## Cost ratios & EBIT-margin <sup>1)</sup>

Percent of net revenue

	2024	2025	Δ vs LY	
Product expenses	-24.7%	-23.2%	1.4%	Price increases and USD depreciation.
Shipping & other selling exp.	-13.4%	-13.8%	-0.5%	Carrier mix.
Gross margin	-62.1%	-63.1%	1.0%	Price increases and USD depreciation.
Other external expenses	-37.3%	-36.5%	0.8%	Higher marketing efficiency.
<b>Personnel expenses</b>	-10.2%	-10.1%	0.1%	Economies of scale.
Other operating expenses	-0.8%	-1.7%	-0.9%	FX effect on revaluation of assets and liabilities.
Depreciation & Amortization	-1.9%	-2.9%	-1.0%	Increased depreciation of fixed assets in new building and lease agreements.
EBIT-margin	11.9%	11.9%	0.0%	

# Maintained EBIT-margin

Q4

## Cost ratios & EBIT-margin <sup>1)</sup>

Percent of net revenue

2024

2025

Δ vs LY

Product expenses

-24.7%

-23.2%

1.4%



Price increases and USD depreciation.

Shipping &amp; other selling exp.

-13.4%

-13.8%

-0.5%



Carrier mix.

Gross margin

-62.1%

-63.1%

1.0%



Price increases and USD depreciation.

Other external expenses

-37.3%

-36.5%

0.8%



Higher marketing efficiency.

Personnel expenses

-10.2%

-10.1%

0.1%



Economies of scale.

## Other operating expenses

-0.8%

-1.7%

-0.9%



FX effect on revaluation of assets and liabilities.

Depreciation &amp; Amortization

-1.9%

-2.9%

-1.0%



Increased depreciation of fixed assets in new building and lease agreements.

EBIT-margin

11.9%

11.9%

0.0%



# Maintained EBIT-margin

Q4

## Cost ratios & EBIT-margin <sup>1)</sup>

Percent of net revenue

2024

2025

Δ vs LY

Product expenses

-24.7%

-23.2%

1.4%

● Price increases and USD depreciation.

Shipping &amp; other selling exp.

-13.4%

-13.8%

-0.5%

● Carrier mix.

Gross margin

-62.1%

-63.1%

1.0%

● Price increases and USD depreciation.

Other external expenses

-37.3%

-36.5%

0.8%

● Higher marketing efficiency.

Personnel expenses

-10.2%

-10.1%

0.1%

● Economies of scale.

Other operating expenses

-0.8%

-1.7%

-0.9%

● FX effect on revaluation of assets and liabilities.

## Depreciation & Amortization

-1.9%

-2.9%

-1.0%

● Increased depreciation of fixed assets in new building and lease agreements.

EBIT-margin

11.9%

11.9%

0.0%

# Maintained EBIT-margin

Q4

## Cost ratios & EBIT-margin <sup>1)</sup>

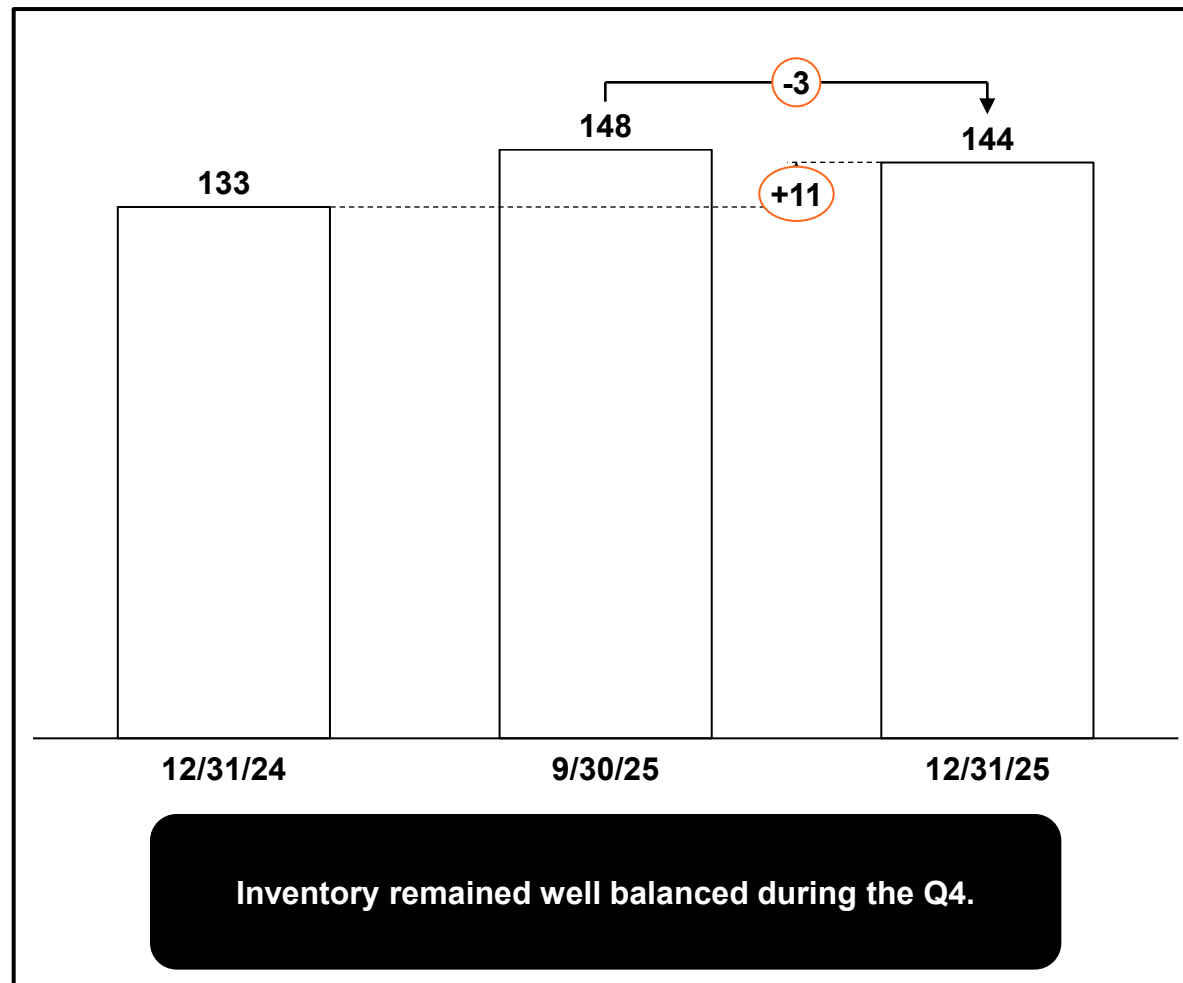
Percent of net revenue

	2024	2025	Δ vs LY	
Product expenses	-24.7%	-23.2%	1.4%	Price increases and USD depreciation.
Shipping & other selling exp.	-13.4%	-13.8%	-0.5%	Carrier mix.
Gross margin	-62.1%	-63.1%	1.0%	Price increases and USD depreciation.
Other external expenses	-37.3%	-36.5%	0.8%	Higher marketing efficiency.
Personnel expenses	-10.2%	-10.1%	0.1%	Economies of scale.
Other operating expenses	-0.8%	-1.7%	-0.9%	FX effect on revaluation of assets and liabilities.
Depreciation & Amortization	-1.9%	-2.9%	-1.0%	Increased depreciation of fixed assets in new building and lease agreements.
<b>EBIT-margin</b>	11.9%	11.9%	0.0%	

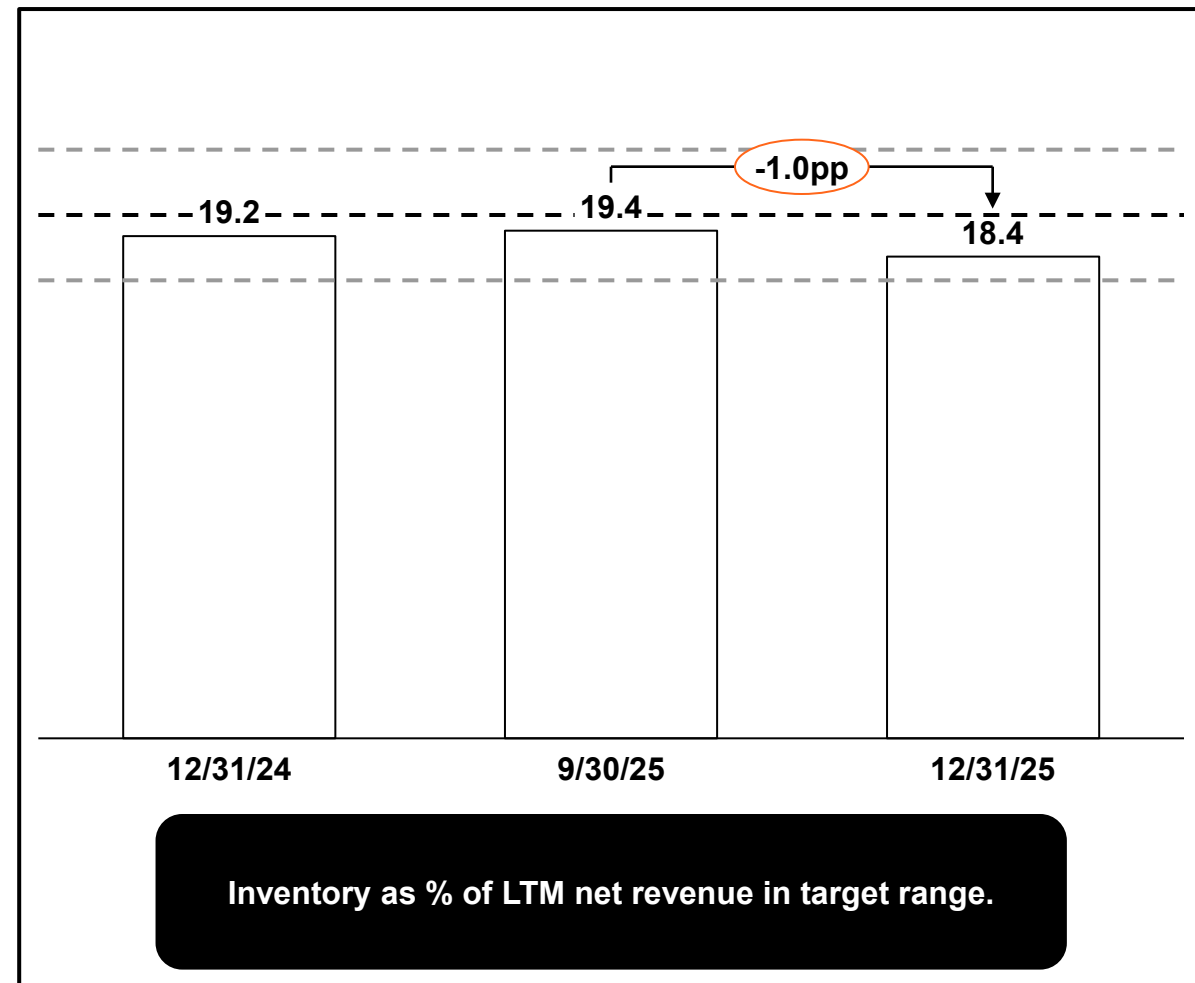


# Well balanced inventory through high season

Inventory value  
SEK million

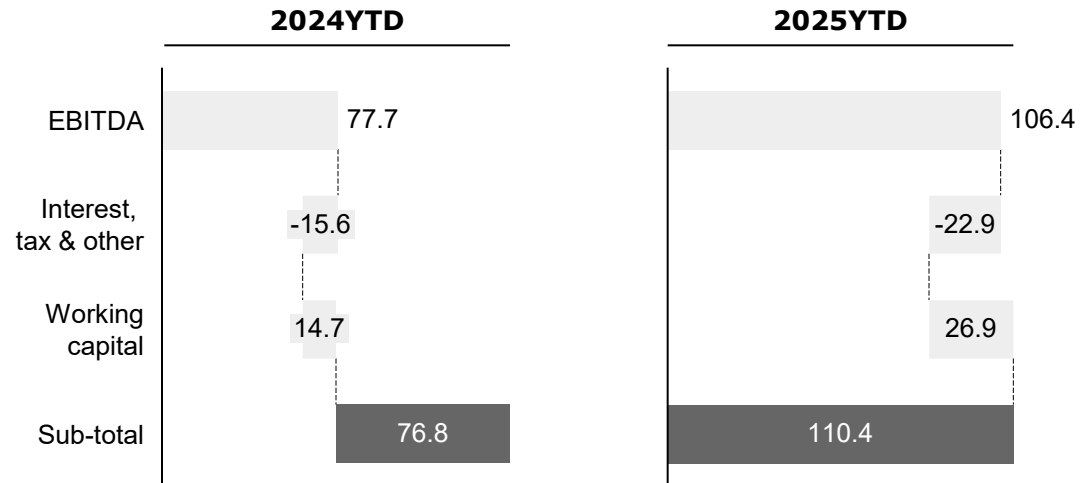


Inventory as share of LTM<sup>1</sup> net revenue  
Percent

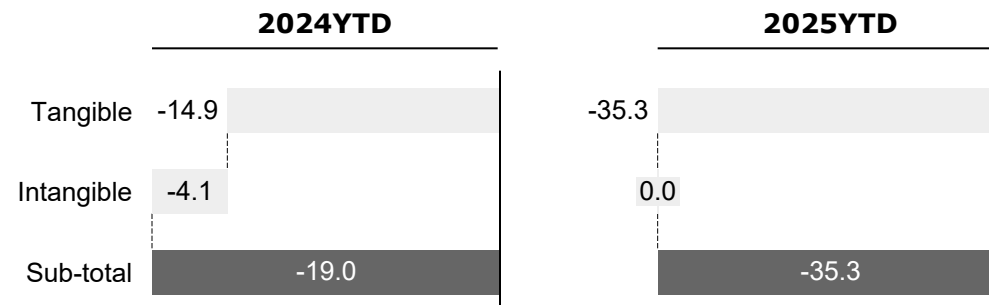


# Improved operating cash flow finances investments

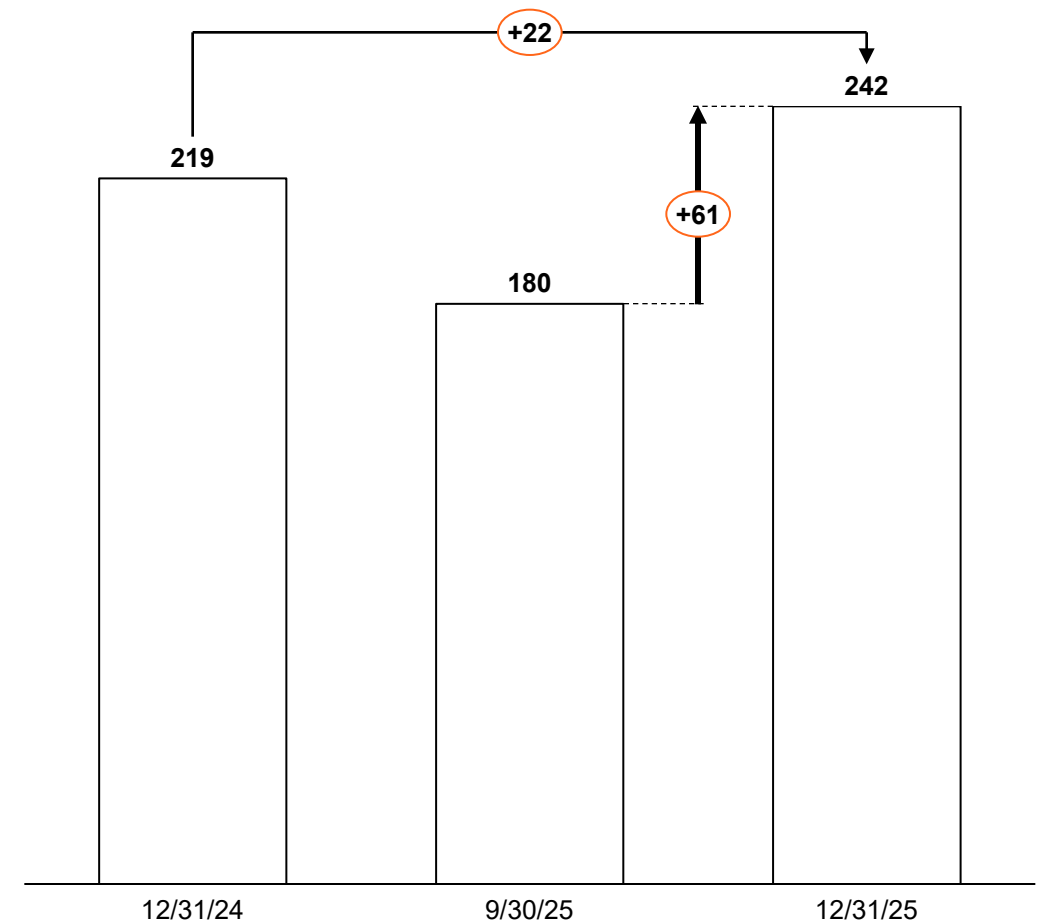
## Cash flow from operating activities SEK million



## Cash flow from investing activities SEK million



## Cash position SEK million





## Summary

- Strong Q4 with multiple ATHs
- New financial targets
- Record level dividend

**RUGVISTA**



## Summary

- Strong Q4 with multiple ATHs
- New financial targets
- Record level dividend

**RUGVISTA**





## Summary

- Strong Q4 with multiple ATHs
- New financial targets
- Record level dividend

**RUGVISTA**







**Q&A**

# Other information

## Financial calendar

Activity	Date	Publication	Conference call
Annual report 2025	14 April 2026		
Interim report January – March 2026	7 May 2026	07:30 CEST	09:00-10:00 CEST
AGM 2026	21 May 2026		
Interim report January – June 2026	17 July 2026	07:30 CEST	09:00-10:00 CEST
Interim report January – October 2026	29 October 2026	07:30 CET	09:00-10:00 CET
Year-end report 2026	9 February 2027	07:30 CET	09:00-10:00 CET

## Contact information

### Ebba Ljungerud

CEO

Ebba.Ljungerud@rugvista.com

### Joakim Tuvner

CFO

Joakim.Tuvner@rugvista.com

### Corporate & Investor information

InvestorRelations@rugvistagroup.com

[www.rugvistagroup.com](http://www.rugvistagroup.com)

Phone +46 40 668 81 04

## Headquarters and visiting address

### Rugvista Group AB (publ)

Lodgatan 11

SE-211 24 Malmö

Sweden

## Certified advisor

FNCA Sweden AB